

General Fund

Fund 10

FUND DESCRIPTION

The **General Fund** budget is the operations budget for the District and is presented in this document by organizational totals first, followed by combined programs and departments. The individual cost centers are generally combined as they are operationally organized. Within each of the units, the following categories are presented where appropriate: **Personnel Services, Materials and Services, Capital Outlay, Contingency, Transfers, and Ending Fund Balance.**

BUDGET SUMMARY

Expenditures	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel Services	\$60,203,978	\$61,740,442	\$68,595,926	\$72,706,232
Materials and Services	7,783,313	7,509,188	9,461,151	9,433,992
Operating Transfers Out	3,525,319	5,469,475	3,558,592	2,629,647
Operating Contingency			5,075,119	5,180,265
Ending Fund Balance	33,873,849	33,165,053	21,062,473	19,284,045
Total Expenditures	\$105,386,459	\$107,884,158	\$107,753,261	\$109,234,181

2013-14 SIGNIFICANT CHANGES

The General Fund **personnel** strength for the 2013-14 fiscal year is budgeted at **463.67** full-time equivalent (FTE) positions, an increase of 14.28 positions. Nine firefighter positions funded for two years through May 12, 2013 as part of a grant in the Grant Fund are transferred to the General Fund for funding. The grant award requires the District to fund the positions a third year as part of the matching condition of the grant. The District has incorporated the positions into the long-term financial plan and local option levy election planning process due to the response benefits of the fourth firefighter positions at the three fire stations as a result of the additional firefighters.

In addition, the District has added 2.43 firefighter equivalent positions in the Relief Pool to fund scheduled shifts off, offset by the transfer of two light duty positions to Integrated Operations; an increase to full-time from half-time for the Behavioral Health Specialist for firefighters; a position in the Volunteer Program to begin on January 1, 2014; a one-year position for the Occupational Health Program to assist in management of and record management the increased demands of the program; a Public Affairs Manager position in the Fire Chief's Office; and changes in the recruit training full-time equivalent employees of 0.65, reflecting less scheduled time for the scheduled academy by one week.

Within Materials and Services, expenditures were intentionally tightly controlled to assist in managing increased personnel costs with a forecasted moderate property tax revenue increase. Within Informational Technology, accounts 5340 and 5367 were redistributed after analyzing the changed nature of Information Technology spending and movement to more cloud-based and subscription-based systems.

The District's labor contract wage increase of 2.1% for the period beginning July 1, 2013 is tied to CPI-W and a commensurate increase in the ranges of Non-Union personnel is budgeted for 2013-14. Union medical insurance is budgeted to nearly the maximum allowed in the contract, although in prior years, Union management of this insurance has resulted in less than contract maximum. The District continues its practice of budgeting Non-Union wages and benefits at expected actual costs and Union positions at top step to facilitate the transfer and filling of all shifts. In addition, for the past several years, the District has charged itself a higher budgetary amount for its PERS rate in preparation for the next few bienniums' rate increases. The difference was added to the PERS Rate Reserve Fund. For 2013-14, the District has budgeted less than actual blended PERS rate with the mix of actual employees and expects to begin to draw on the reserve fund. The reserve fund was planned to be utilized beginning in the 2013-2014 biennium to more slowly implement, on a budgetary basis, the significant rate increases forecasted for future bienniums. The District has not

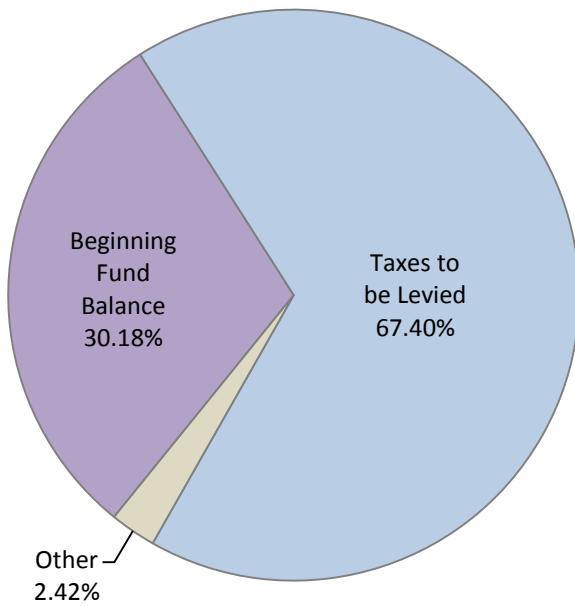
General Fund, continued

incorporated any potential savings from the current legislative session into the current 2013-14 budget at this time.

Operating transfers out were budgeted at a decrease as a means to protect the ending General Fund balance due to the funding requirements of the nine firefighters previously added through grant funding. The transfers are primarily made to fund future board approved capital needs for apparatus, and equipment and station infrastructure beyond capital bond funded projects.

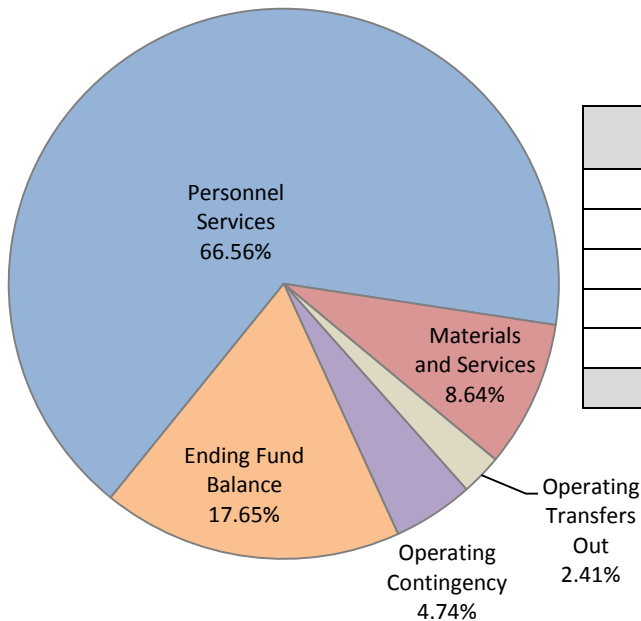
General Fund, continued

GENERAL FUND RESOURCES BY BUDGET CATEGORY



Resources	2013-14 Budget	Percent of Budget
Beginning Fund Balance	\$32,902,059	30.18%
Taxes to be Levied	73,483,800	67.40%
Previously Levied Taxes	1,121,684	1.03%
Taxes in Lieu of Property Taxes	13,703	.01%
Interest on Investments	163,451	.15%
Interest on Property Tax	16,364	.02%
Program Revenue	933,936	.86%
Regional Hazmat Responses	12,500	.01%
Special Service Charges	2,896	.00%
Training Classes	40,710	.04%
Rental Income	72,000	.07%
Insurance Refunds	186,731	.17%
Donations & Grants	697	.00%
Miscellaneous Revenue	83,650	.08%
Transfers In from Other Funds	200,000	.18%
Total Resources	\$109,234,181	100.00%

GENERAL FUND REQUIREMENTS BY BUDGET CATEGORY



Requirements	2013-14 Budget	Percent of Budget
Personnel Services	\$72,706,232	66.56%
Materials and Services	9,433,992	8.64%
Operating Transfers Out	2,629,647	2.41%
Operating Contingency	5,180,265	4.74%
Ending Fund Balance	19,284,045	17.65%
Total Requirements	\$109,234,181	100.00%

General Fund, continued

CONSOLIDATED BUDGET SUMMARY BY REQUIREMENTS FOR THE GENERAL FUND BY DIRECTORATE AND DEPARTMENTS

Requirements	Personnel Costs	Materials & Services	Other	2013-14 Budget
Command Directorate				
Board of Directors	\$1,000	\$101,400		\$102,400
Civil Service Commission	59,063	29,846		88,909
Fire Chief's Office	2,059,832	855,819		2,915,651
Emergency Management	159,881	11,657		171,538
Total Command Directorate	2,279,776	998,722		3,278,498
Business Operations Directorate				
Human Resources	967,734	144,135		1,111,869
Planning	729,119	304,054		1,033,173
Logistics	322,977	40,041		363,018
Fleet Maintenance	1,642,160	608,557		2,250,717
Facilities Maintenance	914,777	171,186		1,085,963
Information Technology	1,116,838	865,972		1,982,810
Communications	450,687	1,909,639		2,360,326
Supply	527,784	140,589		668,373
Media Services	281,506	18,895		300,401
Total Business Operations Directorate	6,953,582	4,203,068		11,156,650
Finance Directorate				
Finance	1,248,697	495,979		1,744,676
Total Finance Directorate	1,248,697	495,979		1,744,676
Integrated Operations Directorate				
Integrated Operations Administration	482,628	403,160		885,788
North Integrated Operations	19,903,228	894,856		20,798,084
Central Integrated Operations	16,854,911	579,305		17,434,216
South Integrated Operations	13,858,410	622,509		14,480,919
EMS / Health / Wellness	1,654,231	546,980		2,201,211
Training/Safety	1,435,953	365,419		1,801,372
External Training	29,926	7,632		37,558
Recruits	911,640	141,467		1,053,107
Volunteer Program	138,593	170,145		308,738
Relief Pool Personnel	6,954,657	4,750		6,959,407
Total Integrated Operations Directorate	62,224,177	3,736,223		65,960,400
Non-Organizational				
Operating Transfers Out			\$2,629,647	2,629,647
Operating Contingency			5,180,265	5,180,265
Ending Fund Balance			19,284,045	19,284,045
Total Requirements	\$72,706,232	\$9,433,992	\$27,093,957	\$109,234,181

General Fund, continued

GENERAL FUND PERSONNEL SUMMARY

Program	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	Increase (Decrease)
Command Directorate					
Fire Chief's Office	12.00	11.00	10.00	11.00	1.00
Emergency Management	1.00	1.00	1.00	1.00	0.00
Total Command Directorate	13.00	12.00	11.00	12.00	1.00
Business Operations Directorate					
Human Resources	6.00	6.00	6.00	6.00	0.00
Planning	5.00	5.00	5.00	5.00	0.00
Logistics	3.00	2.00	2.00	2.00	0.00
Fleet Maintenance	11.00	15.25	14.25	14.25	0.00
Facility Maintenance	8.00	8.00	8.00	8.00	0.00
Information Technology	9.00	9.00	8.00	8.00	0.00
Communications	4.00	4.00	4.00	4.00	0.00
Supply	5.00	4.50	5.50	5.50	0.00
Media Services	2.00	2.00	2.00	2.00	0.00
Total Business Operations Directorate	53.00	55.75	54.75	54.75	0.00
Finance Directorate					
Finance	9.50	9.50	9.50	9.50	0.00
Total Finance Directorate	9.50	9.50	9.50	9.50	0.00
Integrated Operations Directorate					
Volunteer Program	0.00	0.00	0.00	1.00	1.00
North Integrated Operations	13.00	13.00	14.00	13.38	(.62)
Station 60 (Cornell Road)	9.00	9.00	9.00	12.00	3.00
Station 61 (Butner Road)	14.00	14.00	13.00	13.00	0.00
Station 62 (Aloha)	13.00	13.00	14.00	14.00	0.00
Station 64 (Somerset)	12.00	12.00	12.00	12.00	0.00
Station 65 (West Slope)	12.00	12.00	12.00	12.00	0.00
Station 66 (Brockman Road)	12.00	12.00	12.00	12.00	0.00
Station 67 (Farmington Road)	25.00	25.00	25.00	25.00	0.00
Station 68 (Oak Hills) ⁽¹⁾	9.00	9.00	9.00	12.00	3.00
Central Integrated Operations	13.50	13.50	13.50	14.50	1.00
Station 33 (Sherwood)	12.00	12.00	12.00	12.00	0.00
Station 35 (King City)	14.00	14.00	14.00	14.00	0.00
Station 50 (Walnut)	13.00	13.00	13.00	13.00	0.00
Station 51 (Tigard)	24.00	24.00	24.00	24.00	0.00
Station 53 (Progress)	14.00	14.00	14.00	14.00	0.00
Station 69 (Cooper Mountain) ⁽¹⁾	9.00	9.00	9.00	12.00	3.00
South Integrated Operations	12.38	12.38	12.38	12.00	(.38)
Station 34 (Tualatin)	12.00	12.00	13.00	13.00	0.00
Station 52 (Wilsonville)	12.00	12.00	12.00	12.00	0.00
Station 56 (Elligsen Road)	13.00	13.00	12.00	12.00	0.00
Station 57 (Mountain Road)	12.00	12.00	12.00	12.00	0.00
Station 58 (Bolton)	12.00	12.00	12.00	12.00	0.00
Station 59 (Willamette)	12.00	12.00	12.00	12.00	0.00
EMS / Health / Wellness	9.00	8.50	8.50	10.00	1.50
Training/Safety, External Training	8.00	8.00	9.00	9.00	0.00
Recruits	7.00	7.50	7.19	6.54	(0.65)
Integrated Operations Admin. (reorganized)	0.00	0.00	0.00	2.00	2.00
Relief Pool Personnel	42.00	42.00	44.57	45.00	0.43
Total Integrated Operations Directorate	371.88	369.88	374.14	386.42	13.28
Total Full-Time Equivalents (FTE)	447.38	447.13	449.39	463.67	14.28

⁽¹⁾ These stations were budgeted at nine FTE per station in the General Fund and three additional FTE were budgeted in the Grant Fund through 2012-13. For 2013-14, firefighters are funded through the General Fund as part of the required matching provision of the grant.

General Fund, continued

NON-ORGANIZATIONAL

Operating Transfers

Transfers are made to five funds for the purpose of providing resources for those funds as depicted below:

Fund	2013-14 Budget
General Fund	\$ 200,000
Capital Improvements Fund	1,228,534
Emergency Management Fund	57,239
Property and Building Fund	1,000,000
Pension Trust Fund	343,874
Total Transfers	\$2,829,647

Because it is critical to maintain ending fund balance at five full months of expenditures, the District will elect to not fully fund transfers out to the reserve funds if property tax collections are below targeted levels needed. The General Fund is scheduled to receive a transfer from the Grant Fund to close out matching funding previously transferred to the Grant Fund.

Operating Contingency

The Operating Contingency appropriation allows the District the ability to transfer appropriations into other appropriation categories during the year through either resolution or a supplemental budget process. The District, by law, is authorized to do so only for expenditures not anticipated or determinable at the time of budget adoption. The appropriation of Operating Contingency allows for a measure of disaster preparedness. During 2013-14, the District expects remaining contingency will revert ending fund balance to carryover as beginning fund balance in fiscal year 2014-15.

Ending Fund Balance

The Ending Fund Balance is budgeted at \$19,284,045. While listed as a requirement, it is actually a resource for the ensuing fiscal year and cannot be expended in this fiscal year. It is the District's philosophy to provide funding for the ensuing year's requirements until levied taxes are received, which is a period of approximately five months. When calculating the budgeted ending fund balance necessary, the District includes an expectation that a percentage of budgeted funds will not be expended based upon historical expenditure ratios. It is believed the actual ending fund balance will be sufficient to provide operating reserves in the 2014-15 fiscal year.

General Fund, continued

<i>Historical Data</i>			<i>Budget for Next Year 2013-14</i>			
Actual Second Preceding Year 2010-11	Actual First Preceding Year 2011-12	Revised Budget This Year 2012-13	Resources	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
\$ 32,870,970	\$ 33,873,849	\$ 33,103,408	Beginning Fund Balance	\$ 32,902,059	\$ 32,902,059	\$ 32,902,059
1,915,434	1,078,128	1,792,818	Previously Levied Taxes	1,121,684	1,121,684	1,121,684
829	13,171	862	Taxes in Lieu of Property Tax	13,703	13,703	13,703
160,927	162,637	164,556	Interest on Investments	163,451	163,451	163,451
19,608	16,283	20,050	Interest on Property Tax	16,364	16,364	16,364
464,662	1,030,422	935,886	Program Revenue	933,936	933,936	933,936
75,487	34,274	12,500	Regional HazMat Response	12,500	12,500	12,500
58,856	65,593	56,690	Special Service Charges	2,896	2,896	2,896
39,078	2,135	28,710	Training Classes	40,710	40,710	40,710
125,002	176,220	120,000	Rental Income	72,000	72,000	72,000
655,797	179,479	154,791	Insurance Refund	186,731	186,731	186,731
62,016	670		Donations and Grants	697	697	697
850			Surplus Property			
			Transfers In	200,000	200,000	200,000
77,900	214,828	2,500	Miscellaneous	83,650	83,650	83,650
			Total Resources,			
36,527,416	36,847,688	36,392,771	Except Taxes to be Levied	35,750,381	35,750,381	35,750,381
		71,360,490	Taxes Necessary to Balance	73,483,800	73,483,800	73,483,800
68,859,043	71,036,470		Taxes Collected in Year Levied			
\$ 105,386,459	\$ 107,884,158	\$ 107,753,261	Total Resources	\$ 109,234,181	\$ 109,234,181	\$ 109,234,181

<i>Historical Data</i>			<i>Budget for Next Year 2013-2014</i>			
Actual Second Preceding Year 2010-11	Actual First Preceding Year 2011-12	Revised Budget This Year 2012-13	Requirements	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
\$ 60,203,978	\$ 61,740,442	\$ 68,595,926	Personnel Services	\$ 72,650,259	\$ 72,650,259	\$ 72,706,232
7,783,313	7,509,188	9,461,151	Materials and Services	9,418,128	9,418,128	9,433,992
3,525,319	5,469,475	3,558,592	Operating Transfers Out	2,629,647	2,629,647	2,629,647
		5,075,119	Operating Contingency	5,252,102	5,252,102	5,180,265
33,873,849	33,165,053	21,062,473	Ending Fund Balance	19,284,045	19,284,045	19,284,045
\$ 105,386,459	\$ 107,884,158	\$ 107,753,261	Total Requirements	\$ 109,234,181	\$ 109,234,181	\$ 109,234,181

General Fund, continued

	Actual Prior FY 2011	Actual Prior FY 2012	Budget Prior FY 2013	Budget Proposed FY 2014	Budget Approved FY 2014	Budget Adopted FY 2014
5001 Salaries & Wages Union	22,029,706	21,699,119	24,279,246	25,763,579	25,763,579	25,763,579
5002 Salaries & Wages Nonunion	7,662,464	7,908,534	8,628,341	9,012,309	9,012,309	9,017,449
5003 Vacation Taken Union	2,917,082	3,010,125	3,112,693	3,317,292	3,317,292	3,317,292
5004 Vacation Taken Nonunion	520,001	618,217	657,614	685,152	685,152	685,528
5005 Sick Leave Taken Union	792,158	630,425	836,009	813,119	813,119	813,119
5006 Sick Taken Nonunion	166,981	161,973	131,290	137,077	137,077	137,153
5007 Personal Leave Taken Union	282,072	293,486	311,342	330,549	330,549	330,549
5008 Personal Leave Taken Nonunion	42,073	43,162	56,265	58,777	58,777	58,809
5010 Comp Taken Nonunion	23,869	16,753				
5015 Vacation Sold	44,597	167,717	366,889	287,513	287,513	287,719
5016 Vacation Sold at Retirement	35,879	112,526	171,714	103,736	103,736	103,736
5017 PEHP Vac Sold at Retirement	46,539	159,161	327,163	95,513	95,513	95,513
5018 Comp Time Sold Union		4,268				
5020 Deferred Comp Match Union	841,328	863,196	1,122,253	1,189,685	1,189,685	1,189,685
5021 Deferred Comp Match Nonunion	141,828	283,900	386,452	402,373	402,373	449,074
5041 Severance Pay	10,000					
5054 Other/FTO Premium			1,304			
5101 Vacation Relief	2,991,307	3,061,023	3,011,453	3,211,006	3,211,006	3,211,006
5102 Duty Chief Relief	239,292	255,082	277,948	299,966	299,966	299,966
5105 Sick Relief	651,672	541,736	735,144	678,865	678,865	678,865
5106 On the Job Injury Relief	125,542	136,477	168,034	178,490	178,490	178,490
5107 Short Term Disability Relief	72,327	75,771	112,383	105,031	105,031	105,031
5110 Personal Leave Relief	365,980	362,786	380,697	424,294	424,294	424,294
5115 Vacant Slot Relief	369,651	262,579				
5118 Standby Overtime	27,886	27,696	28,878	32,284	32,284	32,284
5120 Overtime Union	882,648	980,409	783,642	876,617	876,617	876,617
5121 Overtime Nonunion	31,174	42,920	40,050	40,498	40,498	40,498
5123 Comp Time Sold Nonunion	304					
5150 Pension Benefit				30,000	30,000	30,000
5201 PERS Taxes	7,538,263	7,944,857	9,119,981	10,325,011	10,325,011	10,327,338
5203 FICA/MEDI	2,938,170	2,916,561	3,495,295	3,680,633	3,680,633	3,681,461
5206 Worker's Comp	1,253,216	1,207,432	1,380,797	1,456,186	1,456,186	1,456,382
5207 TriMet/Wilsonville Tax	266,393	276,459	320,654	342,871	342,871	342,947
5208 OR Worker's Benefit Fund Tax	14,392	14,575	19,118	23,473	23,473	23,473
5210 Medical Ins Union	4,994,951	5,590,958	6,004,410	6,234,788	6,234,788	6,234,788
5211 Medical Ins Nonunion	1,086,420	1,237,616	1,333,371	1,515,303	1,515,303	1,515,303
5220 Post Retire Ins Union	193,750	189,600	198,123	208,607	208,607	208,607
5221 Post Retire Ins Nonunion	87,014	92,017	97,650	103,500	103,500	103,500
5230 Dental Ins Nonunion	152,588	165,819	181,139	191,652	191,652	191,652
5240 Life/Disability Insurance	97,958	91,895	123,681	139,752	139,752	139,767
5250 Unemployment Insurance	9,531	6,793	12,000	18,000	18,000	18,000
5260 Employee Assist Insurance	9,698	10,440	11,880	11,880	11,880	11,880
5270 Uniform Allowance	125,190	164,999	217,233	188,998	188,998	188,998
5280 Physical Exams/Shots	15					
5290 Employee Tuition Reimburse	60,150	51,862	90,790	52,480	52,480	52,480
5295 Vehicle/Cell Allowance	61,920	59,520	63,000	83,400	83,400	83,400

General Fund, continued

	Actual Prior FY 2011	Actual Prior FY 2012	Budget Prior FY 2013	Budget Proposed FY 2014	Budget Approved FY 2014	Budget Adopted FY 2014
Total Personnel Services	60,203,979	61,740,442	68,595,926	72,650,259	72,650,259	72,706,232
5300 Office Supplies	35,850	29,832	41,700	40,285	40,285	40,285
5301 Special Department Supplies	156,422	157,039	236,696	201,060	201,060	201,060
5302 Training Supplies	66,114	66,833	86,482	107,899	107,899	107,899
5303 Physical Fitness	8,958	11,787	12,000	12,000	12,000	12,000
5304 Hydrant Maintenance		1,199	2,150	4,060	4,060	4,060
5305 Fire Extinguisher	5,238	5,155	6,100	6,995	6,995	6,995
5306 Photography Supplies & Process	297	78	200	300	300	300
5307 Smoke Detector Program	2,547	3,947	6,300	6,300	6,300	6,300
5311 Haz Mat Response Materials	103	2,537	3,300	3,000	3,000	3,000
5320 EMS Supplies	279,440	258,514	338,775	338,690	338,690	338,690
5321 Fire Fighting Supplies	75,239	76,144	121,294	146,050	146,050	146,050
5325 Protective Clothing	129,277	129,957	161,598	326,405	326,405	326,405
5330 Noncapital Furniture & Equip	133,913	125,993	173,492	176,307	176,307	177,036
5340 Software Licenses/Upgrade/Host	13,354	14,859	11,872	483,098	483,098	483,098
5350 Apparatus Fuel/Lubricants	320,740	385,978	425,740	402,496	402,496	402,496
5361 M&R Bldg/Bldg Equip & Improv	751,329	610,308	770,404	724,721	724,721	724,721
5362 Storage Tank Expense		1,250				
5363 Vehicle Maintenance	339,918	443,520	517,506	436,379	436,379	436,379
5364 M&R Fire Comm Equip	31,192	22,489	32,316	17,804	17,804	17,075
5365 M&R Firefight Equip	83,894	56,546	108,551	107,502	107,502	107,502
5366 M&R EMS Equip	24,825	29,265	42,536	32,077	32,077	32,077
5367 M&R Office Equip	81,376	90,312	98,555	96,756	96,756	96,756
5368 M&R Computer & Network Hdwe	444,399	410,576	544,358	132,237	132,237	132,237
5400 Insurance Premium	268,969	315,929	328,626	358,950	358,950	358,950
5410 General Legal	187,595	171,779	215,600	225,000	225,000	225,000
5411 Collective Bargaining	12,232	15,186	20,000	15,000	15,000	15,000
5412 Audit & Related Filing Fees	27,034	12,905	46,000	45,000	45,000	45,000
5413 Consultant Fees	138,750	122,489	169,100	175,504	175,504	175,504
5414 Other Professional Services	559,591	396,158	805,372	767,400	767,400	767,400
5415 Printing	36,912	21,875	43,100	47,810	47,810	47,810
5416 Custodial & Bldg Services	106,546	112,230	145,069	165,034	165,034	165,034
5417 Temporary Services	151,448	72,870	104,892	81,536	81,536	94,640
5418 Trustee/Administrative Fees	24,744	26,859	32,800	33,600	33,600	33,600
5419 Chaplains Reimbursement	15,822	16,981				
5420 Dispatch	1,393,250	1,526,037	1,579,995	1,598,022	1,598,022	1,598,022
5421 BOD Allowance	6,450	4,750	6,000	6,000	6,000	6,000
5430 Telephone	288,605	230,024	259,568	223,648	223,648	226,408
5432 Natural Gas	122,463	116,376	143,943	143,032	143,032	143,032
5433 Electricity	391,119	400,834	436,475	465,441	465,441	465,441
5434 Water/Sewer	126,156	131,492	141,190	156,436	156,436	156,436
5436 Garbage	47,412	48,922	55,714	58,934	58,934	58,934
5437 Cable Access	250,056	225,552	229,774	215,470	215,470	215,470
5445 Rent/Lease of Building	97,447	101,806	104,652	5,000	5,000	5,000
5450 Rental of Equip	7,791	7,154	12,790	18,920	18,920	18,920
5461 External Training	59,217	69,049	92,314	98,036	98,036	98,036

General Fund, continued

	Actual Prior FY 2011	Actual Prior FY 2012	Budget Prior FY 2013	Budget Proposed FY 2014	Budget Approved FY 2014	Budget Adopted FY 2014
5462 Travel and Per Diem	114,955	98,755	160,488	162,812	162,812	162,812
5471 Citizen Awards	2,691	4,081	4,100	6,200	6,200	6,200
5472 Employee Recog & Awards	10,993	16,564	19,904	24,590	24,590	24,590
5473 Employ Safety Pro & Incent			13,000	13,000	13,000	13,000
5474 Volunteer Awards Banquet	7,558	9,175	9,500	9,500	9,500	9,500
5480 Community/Open House/Outreach	10,341	12,221	19,270	25,950	25,950	25,950
5481 Community Education Materials	25,848	22,543	32,869	39,701	39,701	39,701
5484 Postage UPS & Shipping	38,110	38,623	47,099	63,176	63,176	63,176
5500 Dues & Subscriptions	42,599	52,836	56,018	61,865	61,865	61,865
5501 Volunteer Assn Dues	8,000	8,000	8,000	8,000	8,000	8,000
5502 Certifications & Licensing	35,653	4,816	41,817	12,020	12,020	12,020
5570 Misc Business Exp	50,815	47,254	58,652	60,624	60,624	60,624
5571 Planning Retreat Expense	3,404	4,089	7,650	9,950	9,950	9,950
5572 Advertis/Public Notice	43,515	40,482	56,500	56,150	56,150	56,150
5573 Inventory Over/Short/Obsolete	(4,431)	1,545	6,000	4,000	4,000	4,000
5574 Elections Expense	58,361		80,000	60,000	60,000	60,000
5575 Laundry/Repair Expense	30,866	66,824	125,385	94,396	94,396	94,396
Total Materials & Services	7,783,312	7,509,188	9,461,151	9,418,128	9,418,128	9,433,992
5800 Transfers Out	3,525,319	5,469,475	3,558,592	2,629,647	2,629,647	2,629,647
Total Op Transfer Out	3,525,319	5,469,475	3,558,592	2,629,647	2,629,647	2,629,647
5900 Contingency			5,075,119	5,252,102	5,252,102	5,180,265
Total Contingency			5,075,119	5,252,102	5,252,102	5,180,265
5999 Budgeted Ending Fund Balance	33,873,849	33,165,053	21,062,473	19,284,045	19,284,045	19,284,045
Total Ending Fund Bal	33,873,849	33,165,053	21,062,473	19,284,045	19,284,045	19,284,045
Total General Fund	105,386,459	107,884,158	107,753,261	109,234,181	109,234,181	109,234,181