

Fund Description

The General Fund budget is the operations budget for the District and is presented in this document by organizational totals first, followed by combined programs and departments. The individual cost centers are generally combined as they are operationally organized. Within each of the units, the following categories are presented where appropriate: Personnel Services, Materials and Services, Capital Outlay, Contingency, Transfers, and Ending Fund Balance.

Budget Summary

Expenditures	2012-13 Actual	2013-14 Actual	2014-15 Revised Budget	2015-16 Budget
Personnel Services	\$ 63,749,453	\$ 66,849,131	\$ 77,476,261	\$ 81,326,128
Materials and Services	\$7,879,019	8,213,196	10,611,112	12,154,007
Operating Transfers Out	3,400,120	2,595,018	3,256,559	7,957,170
Operating Contingency			3,129,325	5,248,500
Ending Fund Balance	34,470,896	36,719,738	19,101,108	22,772,291
Total Expenditures	\$ 109,499,487	\$ 114,377,083	\$ 113,574,365	\$ 129,458,096

2015-16 Significant Changes

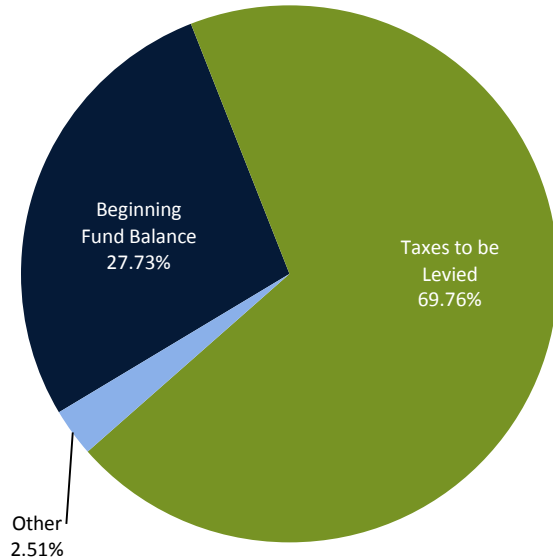
The General Fund personnel strength for the 2015-16 fiscal year is budgeted at 506 full-time equivalent (FTE) positions, an increase of 7.42 positions. The General Fund's personnel services increased \$3,849,867 or 5.0% over the prior year. This is due largely to negotiated wage and benefits through the labor contract including a lump sum contract signing incentive payment, additional firefighters for new fire stations and units to be deployed and some additional operational support staff. Ten firefighter positions are added to staff new sites, including Station 70 (two), a unit of six firefighters for the Charbonneau area, and two additional positions to be deployed in Integrated Operations after further need analysis as to the best location. These positions are funded with the increase in the local option levy and are offset in part by reductions in staff time in the recruit academy of 4.08 for one academy budgeted versus the prior year's two academies; and elimination of one Battalion Chief position in Integrated Operations, plus two additional EMS Officer positions in EMS; one additional Training Officer in Training and two and a quarter less positions in Fleet; one less in Information Technology, plus one new position in Supply for response equipment support; and additional one and a quarter positions in Occupational Health/Wellness to support firefighter wellness and physical training and a half-time position in Finance are added.

Materials and Services expenditures increased \$1,542,895 or 14.5% over the prior year. Within Materials and Services, an increase in EMS supplies, account 5320, reflects planning for additional response units and equipment; account 5325, Protective Clothing, includes additional funding for wildland firefighter uniform replacements for all firefighter personnel. Account 5330 reflects an increase in items within the Information Technology budget for laptops and other equipment within the General Fund in lieu of the Capital Improvement Fund. Similarly, account 5340, Software Licenses/Upgrades, includes funding for hosted or cloud-based Learning Management and Integrated Talent Management systems. Account 5361, Building Maintenance, reflects increases for station specific projects based upon the facility maintenance schedules. Dispatch fees in account 5420 reflect charges from the county-wide 9-1-1 dispatch agency. Increases in External Training and Travel and Per Diem reflect increased funding for new programs.

Operating transfers out were budgeted at an increase due to the planned funding for new fire stations, apparatus, and equipment as part of the increased replacement local option levy.

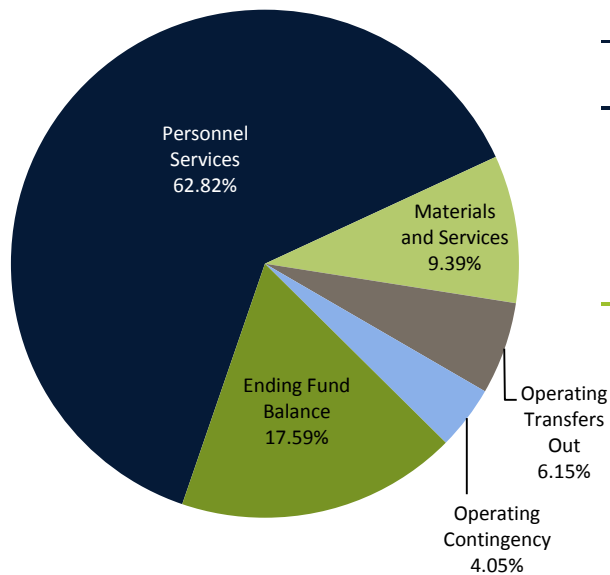
General Fund, continued

General Fund Resources by Budget Category



Resources	2014-15 Budget	Percent of Budget
Beginning Fund Balance	\$ 35,893,297	27.73%
Taxes to be Levied	90,309,896	69.76%
Previously Levied Taxes	1,470,940	1.14%
Taxes in Lieu of Property Taxes	13,408	0.01%
Interest on Investments	94,978	0.07%
Interest on Property Tax	15,348	0.01%
Program Revenue	854,729	0.66%
Regional Hazmat Responses	30,000	0.02%
Special Service Charges	2,750	<0.1%
Training Classes	24,300	0.02%
Rental Income	75,600	0.06%
Insurance Refunds	201,000	0.16%
Donations & Grants	450,000	0.35%
Surplus Property	1,000	<0.1%
Miscellaneous Revenue	20,850	0.02%
Transfers In from Other Funds	0	0.00%
Total Resources	\$ 129,458,096	100.00%

General Fund Requirements by Budget Category



Requirements	2014-15 Budget	Percent of Budget
Personnel Services	\$ 81,326,128	62.82%
Materials and Services	12,154,007	9.39%
Operating Transfers Out	7,957,170	6.15%
Operating Contingency	5,248,500	4.05%
Ending Fund Balance	22,772,291	17.59%
Total Requirements	\$ 129,458,096	100.00%

Consolidated Budget Summary by Requirements for the General Fund by Directorate and Departments

Requirements	Personnel Costs	Materials & Services	Other	2015-16 Budget
Command Directorate				
Board of Directors	\$ 500	\$ 39,265		\$ 39,765
Civil Service Commission	97,089	22,605		119,694
Fire Chief's Office	2,907,052	1,125,169		4,032,221
Emergency Management	189,291	58,473		247,764
Total Command Directorate	3,193,932	1,245,512		4,439,444
Business Operations Directorate				
Human Resources	1,057,579	188,034		1,245,613
Logistics	349,828	112,022		461,850
Fleet Maintenance	1,537,781	724,763		2,262,544
Facilities Maintenance	933,674	180,812		1,114,486
Information Technology	901,485	1,528,524		2,430,009
Communications	468,571	2,324,450		2,793,021
Supply	648,212	188,621		836,833
Media Services	293,416	31,480		324,896
Occupational Health and Wellness	650,701	204,055		854,756
Total Business Operations Directorate	6,841,247	5,482,761		12,324,008
Finance Directorate				
Finance	1,339,194	545,089		1,884,283
Total Finance Directorate	1,339,194	545,089		1,884,283
Integrated Operations Directorate				
Integrated Operations Administration	1,269,494	762,159		2,031,653
Volunteer Program	52,200	203,013		255,213
Relief Pool Personnel	9,502,030	16,850		9,518,880
North Integrated Operations	20,363,727	1,222,551		21,586,278
Central Integrated Operations	17,032,191	719,111		17,751,302
South Integrated Operations	16,745,443	807,221		17,552,664
EMS	1,279,673	602,616		1,882,289
Training	1,949,985	438,462		2,388,447
Recruits	1,757,012	108,662		1,865,674
Total Integrated Operations Directorate	69,951,755	4,880,645		74,832,400
Non-Organizational				
Operating Transfers Out			\$ 7,957,170	7,957,170
Operating Contingency			5,248,500	5,248,500
Ending Fund Balance			22,772,291	22,772,291
Total Requirements	\$ 81,326,128	\$ 12,154,007	\$ 35,977,961	\$ 129,458,096

General Fund, continued

General Fund Personnel Summary

Program	2012-13 Actual	2013-14 Actual	2014-15 Revised Budget	2015-16 Budget	Increase (Decrease)	
Command Directorate						
Fire Chief's Office	10.00	11.00	12.00	16.00	4.00	(1)
Emergency Management	1.00	1.00	1.00	1.00		
Planning	5.00	5.00	4.00	0.00	(4.00)	(1)
Total Command Directorate	16.00	17.00	17.00	17.00		
Business Operations Directorate						
Human Resources	6.00	7.00	7.00	7.00		
Planning	0.00	0.00	0.00	0.00		
Logistics	2.00	2.00	2.00	2.00		
Fleet Maintenance	14.25	15.25	15.25	13.00	(2.25)	(2)
Facility Maintenance	8.00	8.00	8.00	8.00		
Information Technology	8.00	8.00	8.00	7.00	(1.00)	(4)
Communications	4.00	4.00	4.00	4.00		
Supply	5.50	5.50	5.50	6.50	1.00	(3)
Media Services	2.00	2.00	2.00	2.00		
Occupational Health/Wellness	0.00	0.00	4.25	5.50	1.25	(3)
Total Business Operations Directorate	49.75	51.75	56.00	55.00	(1.00)	
Finance Directorate						
Finance	9.50	9.50	9.50	10.00	0.50	(3)
Total Finance Directorate	9.50	9.50	9.50	10.00	0.50	
Integrated Operations Directorate						
Integrated Operations Admin	0.00	2.00	3.00	4.00	1.00	(3)
Volunteers	0.00	1.00	0.00	0.00		
Relief Pool Personnel	44.57	45.00	60.00	60.00		
North Division Command	14.00	13.38	13.00	13.00		
Station 60 (Cornell Road)	9.00	12.00	12.00	12.00		
Station 61 (Butner Road)	13.00	13.00	13.00	13.00		
Station 62 (Aloha)	14.00	14.00	14.00	14.00		
Station 64 (Somerset)	12.00	12.00	12.00	12.00		
Station 65 (West Slope)	12.00	12.00	12.00	12.00		
Station 66 (Brockman Road)	12.00	12.00	12.00	12.00		
Station 67 (Farmington Road)	25.00	25.00	25.00	25.00		
Station 68 (Oak Hills)	9.00	12.00	12.00	12.00		
Station 70 (Raleigh Hills)	0.00	0.00	0.00	2.00	2.00	(3)
Central Division Command	13.50	14.50	15.00	15.00		
Station 33 (Sherwood)	12.00	12.00	12.00	12.00		
Station 35 (King City)	14.00	14.00	14.00	14.00		
Station 50 (Walnut)	13.00	13.00	13.00	13.00		
Station 51 (Tigard)	24.00	24.00	24.00	24.00		
Station 53 (Progress)	14.00	14.00	14.00	14.00		
Station 69 (Cooper Mountain)	9.00	12.00	12.00	12.00		
South Division Command	12.38	12.00	12.00	12.00		
Station 34 (Tualatin)	13.00	13.00	13.00	13.00		
Station 52 (Wilsonville)	12.00	12.00	18.00	18.00		
Station 54 (Charbonneau)	0.00	0.00	0.00	6.00	6.00	(3)
Station 56 (Elligsen Road)	12.00	12.00	12.00	12.00		
Station 57 (Mountain Road)	12.00	12.00	12.00	12.00		
Station 58 (Bolton)	12.00	12.00	18.00	18.00		
Station 59 (Willamette)	12.00	12.00	12.00	12.00		
EMS	0.00	0.00	5.00	7.00	2.00	(3)
EMS/Occupational Health/Wellness	8.50	10.00	0.00	0.00		
Training	9.00	9.00	9.00	10.00	1.00	(3)
Recruits	7.19	6.54	13.08	9.00	(4.08)	
Total Integrated Operations Directorate	374.14	387.42	416.08	424.00	7.92	
Total Full-Time Equivalents (FTE)	449.39	465.67	498.58	506.00	7.42	

(1) Planning department consolidated into Fire Chief's Office.

(2) Fleet personnel reduced at end of external service contract.

(3) Additional personnel added to support response and District operations.

(4) Elimination of department Manager position.

Non-Organizational

Operating Transfers

Transfers are made to five funds for the purpose of providing resources for those funds as depicted below:

Fund	2015-16 Budget
Apparatus Fund	\$ 1,750,000
Capital Improvements Fund	1,725,000
Emergency Management Fund	30,000
Property and Building Fund	4,101,085
Pension Trust Fund	351,085
Total Transfers	\$ 7,957,170

Operating Contingency

The Operating Contingency appropriation allows the District the ability to transfer appropriations into other appropriation categories during the year through either resolution or a supplemental budget process. The District, by law, is authorized to do so only for expenditures not anticipated or determinable at the time of budget adoption. The appropriation of Operating Contingency allows for a measure of disaster preparedness. During 2015-16, the District expects remaining contingency will revert ending fund balance to carryover as beginning fund balance in fiscal year 2016-17.

Ending Fund Balance

The Ending Fund Balance is budgeted at \$22,772,291. While listed as a requirement, it is actually a resource for the ensuing fiscal year and cannot be expended in this fiscal year. It is the District's philosophy to provide funding for the ensuing year's requirements until levied taxes are received, which is a period of approximately five months. When calculating the budgeted ending fund balance necessary, the District includes an expectation that a percentage of budgeted funds will not be expended based upon historical expenditure ratios. It is believed the actual ending fund balance will be sufficient to provide operating reserves in the 2016-17 fiscal year.

General Fund, continued

<i>Historical Data</i>			<i>Budget for Next Year 2015-16</i>			
Actual Second Preceding Year 2012-13	Actual First Preceding Year 2013-14	Revised Budget This Year 2014-15	Resources	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
\$ 33,165,053	\$ 34,470,896	\$ 33,259,733	Beginning Fund Balance	\$ 35,893,297	\$ 35,893,297	\$ 35,893,297
1,097,118	1,413,822	1,269,061	Prior Years Prop Tax	1,470,940	1,470,940	1,470,940
9,872	12,887	10,271	Taxes In Lieu of Prop Tax	13,408	13,408	13,408
131,561	94,505	123,451	Interest Income	94,978	94,978	94,978
4,170	2,627	4,191	Interest on Taxes	2,640	2,640	2,640
13,683	12,645	13,751	Unsegregated Tax Interest	12,708	12,708	12,708
1,011,412	1,096,072	1,274,395	Program Revenue	854,729	854,729	854,729
45,077	34,845	30,000	Haz Mat Response Revenues	30,000	30,000	30,000
58,663	713	450	Accounting Service Revenue	500	500	500
6,752	6,017	2,250	Fire Reports/Permits	2,250	2,250	2,250
4,635	46,618	31,510	Training Classes	24,300	24,300	24,300
100,729	153,636	84,000	Rental Revenue	75,600	75,600	75,600
	4,048		Donations & Grants	450,000	450,000	450,000
526,133	859,922	197,389	Insurance Refunds WC	201,000	201,000	201,000
4,294	12,442	4,410	Surplus Property	1,000	1,000	1,000
238,772	523,985	86,323	Miscellaneous	20,000	20,000	20,000
	149,113	25,000	Transfers In from Other Funds			
938	1,742	780	Discounts Earned	850	850	850
36,418,862	38,952,389	36,416,965	Total Resources, Except Taxes to be Levied	39,148,200	39,148,200	39,148,200
		77,157,400	Taxes Necessary to Balance	90,309,896	90,309,896	90,309,896
73,080,625	75,424,694		Taxes Collected in Year Levied			
\$ 109,499,487	\$ 114,377,083	\$ 113,574,365	Total Resources	\$ 129,458,096	\$ 129,458,096	\$ 129,458,096

<i>Historical Data</i>			<i>Budget for Next Year 2015-16</i>			
Actual Second Preceding Year 2012-13	Actual First Preceding Year 2013-14	Revised Budget This Year 2014-15	Requirements	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
\$ 63,749,453	\$ 66,849,131	\$ 77,476,261	Personnel Services	\$ 81,326,128	\$ 81,326,128	\$ 81,326,128
7,879,019	8,213,196	10,611,112	Materials and Services	12,150,507	12,150,507	12,154,007
3,400,120	2,595,018	3,256,559	Operating Transfers Out	7,957,170	7,957,170	7,957,170
		3,129,325	Operating Contingency	5,252,000	5,252,000	5,248,500
34,470,896	36,719,738	19,101,108	Ending Fund Balance	22,772,291	22,772,291	22,772,291
\$ 109,499,487	\$ 114,377,083	\$ 113,574,365	Total Requirements	\$ 129,458,096	\$ 129,458,096	\$ 129,458,096

General Fund, continued

		Actual Prior FY 2013	Actual Prior FY 2014	Budget Prior FY 2015	Budget Proposed FY 2016	Budget Approved FY 2016	Budget Adopted FY 2016
5001	Salaries & Wages Union	\$ 22,842,054	\$ 24,385,314	\$ 28,013,105	\$ 30,995,789	\$ 30,995,789	\$ 30,995,789
5002	Salaries & Wages Nonunion	8,070,062	8,417,211	9,447,041	8,321,979	8,321,979	8,321,979
5003	Vacation Taken Union	3,188,365	3,473,714	3,633,148	3,855,431	3,855,431	3,855,431
5004	Vacation Taken Nonunion	690,206	642,604	717,331	636,843	636,843	636,843
5005	Sick Leave Taken Union	559,330	504,777	804,932	810,955	810,955	810,955
5006	Sick Taken Nonunion	181,752	183,138	143,508	127,406	127,406	127,406
5007	Personal Leave Taken Union	343,353	355,056	371,734	399,603	399,603	399,603
5008	Personal Leave Taken Nonunion	49,135	33,891	61,537	54,641	54,641	54,641
5009	Comp Taken Union	5,386	10,424				
5010	Comp Taken Nonunion	15,857	18,684				
5015	Vacation Sold	181,730	136,762	364,674	380,812	380,812	380,812
5016	Vacation Sold at Retirement	107,206	145,214	133,537	122,882	122,882	122,882
5017	PEHP Vac Sold at Retirement	394,056	239,695	103,164	176,327	176,327	176,327
5018	Comp Time Sold Union	313	111				
5019	Comp Time Sold Nonunion	684	3,727				
5020	Deferred Comp Match Union	985,756	1,042,153	1,437,937	1,693,884	1,693,884	1,693,884
5021	Deferred Comp Match Nonunion	345,456	372,644	523,436	591,863	591,863	591,863
5041	Severance Pay	69,892	3,988				
5090	Temporary Services-Backfill	45,391	69,414				
5101	Vacation Relief	2,870,342	2,998,719	3,429,091	3,628,045	3,628,045	3,628,045
5102	Duty Chief Relief	335,689	394,763	376,512			
5105	Sick Relief	563,714	494,256	715,907	665,468	665,468	665,468
5106	On the Job Injury Relief	91,872	89,323	179,942	124,956	124,956	124,956
5107	Short Term Disability Relief	15,084	3,687	109,550	73,783	73,783	73,783
5110	Personal Leave Relief	343,144	356,961	443,748	416,734	416,734	416,734
5115	Vacant Slot Relief	208,182	240,242				
5118	Standby Overtime	23,477	24,851	32,710	30,230	30,230	30,230
5120	Overtime Union	810,102	1,027,445	973,784	1,536,043	1,536,043	1,536,043
5121	Overtime Nonunion	25,448	41,119	40,913	41,273	41,273	41,273
5123	Comp Time Sold Nonunion	310	22				
5150	Pension Benefit		15,000	20,000	20,000	20,000	20,000
5201	PERS Taxes	8,121,006	8,458,061	10,408,593	10,558,474	10,558,474	10,558,474
5203	FICA/MEDI	3,041,547	3,229,795	3,989,368	4,119,369	4,119,369	4,119,369
5206	Worker's Comp	1,124,170	1,015,500	1,356,038	1,453,341	1,453,341	1,453,341
5207	TriMet/Wilsonville Tax	285,165	307,792	382,755	395,186	395,186	395,186
5208	OR Worker's Benefit Fund Tax	15,443	17,705	36,806	39,079	39,079	39,079
5210	Medical Ins Union	5,649,316	5,919,520	6,577,388	7,455,910	7,455,910	7,455,910
5211	Medical Ins Nonunion	1,324,704	1,366,656	1,610,121	1,498,959	1,498,959	1,498,959
5220	Post Retire Ins Union	192,406	195,150	228,647	258,300	258,300	258,300
5221	Post Retire Ins Nonunion	100,400	87,134	105,600	94,800	94,800	94,800
5230	Dental Ins Nonunion	169,066	171,919	190,574	158,402	158,402	158,402
5240	Life/Disability Insurance	92,750	91,363	131,600	136,856	136,856	136,856
5250	Unemployment Insurance	19,619	6,184	18,000	18,000	18,000	18,000
5260	Employee Assist Insurance	11,583	11,880	11,880	11,880	11,880	11,880
5270	Uniform Allowance	146,857	145,749	207,824	242,705	242,705	242,705

General Fund, continued

		Actual Prior FY 2013	Actual Prior FY 2014	Budget Prior FY 2015	Budget Proposed FY 2016	Budget Approved FY 2016	Budget Adopted FY 2016
5290	Employee Tuition Reimburse	19,540	20,785	70,626	104,920	104,920	104,920
5295	Vehicle/Cell Allowance	72,531	79,025	73,200	75,000	75,000	75,000
Total Personnel Services		63,749,453	66,849,131	77,476,261	81,326,128	81,326,128	81,326,128
5300	Office Supplies	23,041	21,983	35,119	32,780	32,780	32,780
5301	Special Department Supplies	180,923	165,633	209,821	248,353	248,353	248,353
5302	Training Supplies	55,098	61,995	89,854	79,060	79,060	79,060
5303	Physical Fitness	10,867	9,022	12,700	23,000	23,000	23,000
5304	Hydrant Maintenance	3,181	3,376	4,200	4,500	4,500	4,500
5305	Fire Extinguisher	6,727	4,116	7,150	6,996	6,996	6,996
5306	Photography Supplies & Process	124		200	1,110	1,110	1,110
5307	Smoke Detector Program	2,541	4,440	6,300	6,075	6,075	6,075
5311	Haz Mat Response Materials	503		3,000	3,000	3,000	3,000
5320	EMS Supplies	252,540	245,749	464,205	487,045	487,045	487,045
5321	Fire Fighting Supplies	72,396	101,643	233,435	343,333	343,333	343,333
5325	Protective Clothing	174,451	262,078	473,803	255,769	255,769	255,769
5330	Noncapital Furniture & Equip	119,448	137,761	341,179	545,003	545,003	545,003
5340	Software Licenses/Upgrade/Host	33,882	369,133	640,858	842,610	842,610	842,610
5350	Apparatus Fuel/Lubricants	363,886	382,115	429,114	448,940	448,940	448,940
5361	M&R Bldg/Bldg Equip & Improv	707,610	558,274	884,253	1,312,178	1,312,178	1,315,678
5363	Vehicle Maintenance	438,033	462,147	466,512	554,950	554,950	554,950
5364	M&R Fire Comm Equip	19,372	15,001	16,243	26,308	26,308	26,308
5365	M&R Firefight Equip	57,559	76,314	106,336	94,685	94,685	94,685
5366	M&R EMS Equip	974	12,011	7,300	67,118	67,118	67,118
5367	M&R Office Equip	93,902	88,731	96,041	99,822	99,822	99,822
5368	M&R Computer & Network Hdwe	380,020	106,817	104,236	256,629	256,629	256,629
5400	Insurance Premium	323,622	322,650	353,500	357,722	357,722	357,722
5410	General Legal	256,956	331,481	365,000	340,000	340,000	340,000
5411	Collective Bargaining	2,791	53,419	15,000	15,000	15,000	15,000
5412	Audit & Related Filing Fees	32,945	44,750	44,225	44,225	44,225	44,225
5413	Consultant Fees	147,531	152,983	193,220	203,480	203,480	203,480
5414	Other Professional Services	471,506	538,334	532,871	804,584	804,504	804,504
5415	Printing	27,574	33,679	32,015	38,215	38,215	38,215
5416	Custodial & Bldg Services	113,199	146,229	174,855	178,275	178,275	178,275
5417	Temporary Services	81,974	120,643	133,392	87,960	87,960	87,960
5418	Trustee/Administrative Fees	17,204	29,775	33,850	70,595	70,595	70,595
5419	Chaplains Reimbursement	2,359					
5420	Dispatch	1,567,102	1,597,011	1,677,059	1,786,070	1,786,070	1,786,070
5421	BOD Allowance	5,800	7,350	6,000	6,000	6,000	6,000
5430	Telephone	215,000	207,063	271,868	260,932	260,932	260,932
5432	Natural Gas	103,338	118,463	141,078	143,539	143,539	143,539
5433	Electricity	389,422	407,647	466,744	475,645	475,645	475,645
5434	Water/Sewer	147,435	159,607	179,042	198,016	198,016	198,016
5436	Garbage	49,157	54,680	59,620	63,262	63,262	63,262

General Fund, continued

		Actual Prior FY 2013	Actual Prior FY 2014	Budget Prior FY 2015	Budget Proposed FY 2016	Budget Approved FY 2016	Budget Adopted FY 2016
5437	Cable Access	221,131	201,593	214,910	218,870	218,870	218,870
5445	Rent/Lease of Building	105,722	11,200	5,170	5,726	5,726	5,726
5450	Rental of Equip	8,818	21,222	10,360	13,740	13,740	13,740
5461	External Training	62,670	73,564	139,059	179,744	179,744	179,744
5462	Travel and Per Diem	103,110	105,990	197,084	208,251	208,251	208,251
5471	Citizen Awards	2,249	1,499	4,175	2,350	2,350	2,350
5472	Employee Recog & Awards	10,921	15,040	23,000	24,215	24,215	24,215
5473	Employ Safety Pro & Incent	7,461	9,080	13,000	13,000	13,000	13,000
5474	Volunteer Awards Banquet	9,002	9,795	9,500	9,500	9,500	9,500
5480	Community/Open House/Outreach	10,828	13,904	22,650	34,880	34,880	34,880
5481	Community Education Materials	30,042	37,333	38,810	48,025	48,025	48,025
5484	Postage UPS & Shipping	39,185	38,941	43,264	42,359	42,359	42,359
5500	Dues & Subscriptions	46,055	48,784	63,885	70,569	70,569	70,569
5501	Volunteer Assn Dues	8,000	8,000	8,000	12,000	12,000	12,000
5502	Certifications & Licensing	42,599	6,774	59,073	11,648	11,648	11,648
5570	Misc Business Exp	36,807	39,492	60,564	60,337	60,337	60,337
5571	Planning Retreat Expense	4,753	2,232	11,650	15,600	15,600	15,600
5572	Advertis/Public Notice	33,084	33,236	55,200	85,775	85,775	85,775
5573	Inventory Over/Short/Obsolete	1,767	1,913	3,000	3,200	3,200	3,200
5574	Elections Expense	56,052	14,393	65,000			
5575	Laundry/Repair Expense	86,770	105,107	132,560	127,934	127,934	127,934
5599	Uncompensated Care				150,000	150,000	150,000
	Total Materials & Services	7,879,019	8,213,196	10,491,112	12,150,507	12,150,507	12,154,007
5800	Transfers Out	3,400,120	2,595,018	3,256,559	7,957,170	7,957,170	7,957,170
	Total Op Transfer Out	3,400,120	2,595,018	3,256,559	7,606,085	7,606,085	7,606,085
5900	Contingency			3,224,325	5,252,000	5,252,000	5,248,500
	Total Contingency			3,224,325	5,252,000	5,252,000	5,248,500
5999	Budgeted Ending Fund Balance	34,470,896	36,719,738	19,101,108	22,772,291	22,772,291	22,772,291
	Total Ending Fund Bal	34,470,896	36,719,738	19,101,108	22,772,291	22,772,291	22,772,291
	Total General Fund	\$ 109,499,487	\$ 114,377,083	\$ 113,549,365	\$ 129,458,096	\$ 129,458,096	\$ 129,458,096

