

TUALATIN VALLEY FIRE & RESCUE  
**GENERAL FUND**

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**Fund Description**

The **General Fund** budget is the operations budget for the Fire District and is presented in this document by organizational totals first followed by combined programs and departments. The individual cost centers are generally combined as they are operationally organized. Within each of the units, we have presented the following categories where appropriate: **Personnel Services, Materials and Services, Capital Outlay, Debt Service, Contingency, Transfers, and Ending Fund Balance.**

The General Fund **personnel** strength for the 2006-07 fiscal year is budgeted at **406** full-time equivalent persons. Consistent with the prior year budget, our renewed local option levy allows us to continue funding enhanced firefighter staffing and support positions for the District. We collected the first year of the renewal five-year local option levy in 2005-06. Strong voter support for that renewal levy provides us a measure of financial stability for the next four years. Renewal of this levy was critical to the continued deployment of our four-person companies and additional peak activity units. These units create additional emergency response units during the day when medical emergencies require higher numbers of response apparatus in the deployment system. We currently deploy five of these units effective March, 2006. In addition, the District is recommending the **addition of three positions** in the 2006-07 budget to address critical functions.

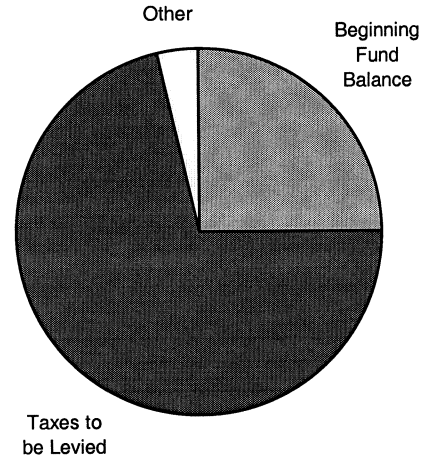
Because of continued growth in new construction and commercial occupancies, we have escalating calls for emergency response service, especially in the medical arena. The addition of an **EMS Officer** will assist us to provide medical oversight, quality review, coordinate with county EMS systems, critical skills follow-up and coaching to our paramedics. The addition of a **Communications Technician** will provide technical skills to allow us to support the increased technological demands within the response apparatus from radio and dispatch communications equipment to the mobile data terminals receiving electronically transmitted response maps detailing hazardous materials storage and/or defensible fire stop points within commercial occupancies. Finally, the addition of a **Senior Database Administrator** is deemed critical to provide basic level support to our many programs supporting key functions throughout the District.

**Budget Summary**

<b>Expenditures by Budget Category</b>	<b>2003-04 Actual</b>	<b>2004-05 Actual</b>	<b>2005-06 Revised Budget</b>	<b>2006-07 Adopted Budget</b>
Personnel Services	\$43,320,695	\$44,112,004	\$49,395,537	<b>\$52,881,406</b>
Materials and Services	5,724,145	6,143,402	7,730,169	<b>8,178,848</b>
Debt Service	518,116	483,232	483,431	<b>483,431</b>
Operating Transfers Out	3,548,460	4,062,535	4,160,723	<b>2,872,009</b>
Operating Contingency			3,059,498	<b>3,705,778</b>
Ending Fund Balance	19,103,193	19,810,704	11,384,945	<b>11,543,663</b>
<b>Total Expenditures</b>	<b>\$72,214,609</b>	<b>\$74,611,877</b>	<b>\$76,214,303</b>	<b>\$79,665,135</b>

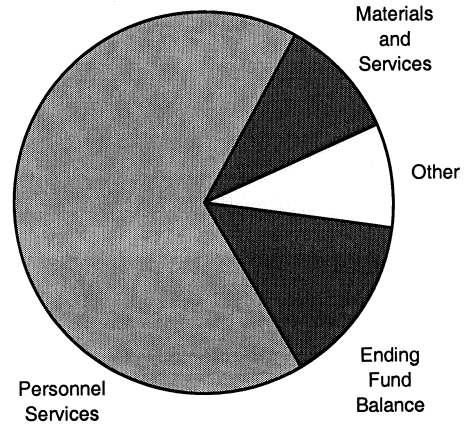
**General Fund Resources by Budget Category**

Resources	2006-07 Adopted Budget	Percent
Beginning Fund Balance	\$19,902,987	25.0%
Taxes to be Levied	56,843,196	71.4%
Previously Levied Taxes	1,252,234	1.6%
Taxes in Lieu of Property Taxes	13,888	0.0%
Interest on Investments	896,807	1.1%
Interest on Property Tax	32,590	0.0%
Contract Revenue	232,323	0.3%
Program Revenue	127,700	0.2%
Regional Hazmat Response	5,500	0.0%
Special Service Charges	68,000	0.1%
Training Classes	76,760	0.1%
Rental Income	79,150	0.1%
Insurance Refunds	95,000	0.1%
Miscellaneous	39,000	0.0%
<b>Total Resources</b>	<b>\$79,665,135</b>	<b>100.0%</b>



**General Fund Requirements by Budget Category**

Requirements	2006-07 Adopted Budget	Percent
Personnel Services	\$52,881,406	66.4%
Materials and Services	8,178,848	10.3%
Debt Service	483,431	0.6%
Operating Transfers Out	2,872,009	3.6%
Operating Contingency	3,705,778	4.6%
Ending Fund Balance	11,543,663	14.5%
<b>Total Requirements</b>	<b>\$79,665,135</b>	<b>100.0%</b>



## Consolidated Budget Summary by Requirements for the General Fund by Directorate and Departments

Expenditures	Personnel Costs	Materials & Services	Other	2006-07 Adopted Budget	Percent
<b>Administration Directorate</b>					
Board of Directors		\$163,781		\$163,781	0.2%
Fire Chief's Office	\$750,653	244,425		995,078	1.2%
<b>Emergency Operations Directorate</b>					
Emergency Operations Combined	41,332,867	1,915,717		43,248,584	54.3%
Training	1,200,261	285,915		1,486,176	1.9%
External Training	53,926	36,950		90,876	0.1%
Occupational Health Services	158,543	85,975		244,518	0.3%
Wellness Program	290,499	58,200		348,699	0.4%
<b>Finance Directorate</b>					
Finance	797,102	394,031		1,191,133	1.5%
Administrative Facilities		375,544		375,544	0.5%
<b>Community Services Directorate</b>					
Community Service	569,899	175,770		745,669	0.9%
Media Services	177,511	49,500		227,011	0.3%
Public Education	95,502	44,450		139,952	0.2%
<b>Fire Prevention Directorate</b>					
Fire Prevention	2,826,331	292,051		3,118,382	3.9%
<b>Support Resources Directorate</b>					
Logistics Administration	803,310	57,995		861,305	1.1%
Communications & Technology	283,389	1,685,423		1,968,812	2.5%
Information Technology	837,674	903,948		1,741,622	2.2%
Supply	309,234	117,320		426,554	0.5%
Fleet Maintenance	867,476	538,410		1,405,886	1.8%
Facilities Maintenance	594,091	490,210		1,084,301	1.4%
Emergency Management	121,249	35,647		156,896	0.2%
Human Resources	713,742	143,100		856,842	1.1%
Civil Service	98,147	75,525		173,672	0.2%
<b>Non-Organizational</b>					
Debt Service		8,961		8,961	0.0%
Operating Transfers Out			\$483,431	483,431	0.6%
Operating Contingency			2,872,009	2,872,009	3.6%
Ending Fund Balance			3,705,778	3,705,778	4.6%
			11,543,663	11,543,663	14.5%
<b>Total Expenditures</b>	<b>\$52,881,406</b>	<b>\$8,178,848</b>	<b>\$18,604,881</b>	<b>\$79,665,135</b>	<b>100.0%</b>

For the 2006-07 budget, the District reorganized certain cost centers within Directorates. Within the Emergency Operations Directorate, the personnel and apparatus operating on peak activity unit rescues have been moved from the Peak Activity Unit cost center to their respective fire stations at Stations 35, 53, 56, 61 and 62. Within the Support Resources Directorate, a Logistics Administration grouping was formed to join and manage all departments except Human Resources and the Civil Service areas.

**General Fund Personnel Summary**

Program	2003-04 Actual	2004-05 Actual	2005-06 Revised Budget	2006-07 Adopted Budget	Budget Increase (Decrease)
<b>Administration Directorate</b>					
Fire Chief's Office	3.00	3.00	3.00	5.50	2.50
<b>Emergency Operations Directorate</b>					
Emergency Operations Administration	3.00	3.00	13.00	17.00	4.00
Emergency Medical Services	1.00	1.00	1.00	2.00	1.00
North Battalion	6.00	3.00	0.00	0.00	0.00
Station 60	9.00	9.00	9.00	9.00	0.00
Station 61	12.00	12.00	12.00	16.00	4.00
Station 62	12.00	12.00	12.00	16.00	4.00
Station 64	12.00	12.00	12.00	12.00	0.00
Station 65	9.00	9.00	9.00	9.00	0.00
Station 66	12.00	12.00	12.00	12.00	0.00
Station 67	21.00	21.00	21.00	21.00	0.00
Station 68	9.00	9.00	9.00	9.00	0.00
South Battalion	9.75	6.75	0.00	0.00	0.00
Station 33	12.00	12.00	12.00	12.00	0.00
Station 34	12.00	12.00	12.00	12.00	0.00
Station 35	12.00	12.00	12.00	16.00	4.00
Station 51	21.00	21.00	21.00	21.00	0.00
Station 52	12.00	12.00	12.00	12.00	0.00
Station 53	12.00	12.00	12.00	16.00	4.00
Station 56	9.00	9.00	9.00	13.00	4.00
Station 57	9.00	9.00	9.00	9.00	0.00
Station 58	12.00	12.00	12.00	12.00	0.00
Station 59	9.00	9.00	9.00	9.00	0.00
Station 69	9.00	9.00	9.00	9.00	0.00
Peak Activity Units	18.00	18.00	20.00	0.00	(20.00)
Relief Pool Personnel	36.00	36.00	38.00	36.00	(2.00)
Recruits and Instructors	4.00	6.00	7.00	7.00	0.00
<b>Training</b>					
Training	8.50	8.50	8.50	8.50	0.00
External Training	1.00	1.00	0.00	0.00	0.00
Occupational Health Services	2.00	2.00	2.00	2.00	0.00
Wellness	2.00	2.00	2.00	2.00	0.00
	<b>316.25</b>	<b>312.25</b>	<b>316.50</b>	<b>319.50</b>	<b>3.00</b>
<b>Finance Directorate</b>					
Finance	7.00	7.00	7.00	7.00	0.00
<b>Community Services Directorate</b>					
Community Services	2.00	4.00	4.00	5.00	1.00
Media Services	1.50	1.50	1.50	1.50	0.00
Public Education	0.50	0.50	0.50	0.50	0.00
	<b>4.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>
<b>Fire Prevention Directorate</b>					
Fire Marshals	18.00	21.75	22.75	22.75	0.00
<b>Support Resources Directorate</b>					
<b>Logistics</b>					
Logistics Administration	0.00	0.00	0.00	6.00	6.00
Communications & Technology	0.00	6.50	7.00	3.00	(4.00)
Information Technology	5.00	5.00	6.00	7.00	1.00
Supply	4.25	4.25	4.25	4.25	0.00
Fleet Maintenance	10.50	10.50	10.50	10.00	(0.50)
Facilities Maintenance	7.50	7.50	7.50	7.00	(0.50)
Emergency Management	1.00	1.00	1.00	1.00	0.00
<b>Human Resources</b>					
Human Resources	12.00	11.00	11.50	6.00	(5.50)
	<b>40.25</b>	<b>45.75</b>	<b>47.75</b>	<b>44.25</b>	<b>(3.50)</b>
<b>Total General Fund</b>	<b>388.50</b>	<b>395.75</b>	<b>403.00</b>	<b>406.00</b>	<b>3.00</b>

**Non-Organizational**

**Debt Service**

The debt service for the General Fund totals \$483,431.

**Operating Transfers**

Transfers are made to five funds for the purpose of providing resources for those funds as depicted below:

Capital Improvements Fund	\$2,482,500
Emergency Management Fund	43,700
Grants Fund	200,000
Retiree Medical Insurance Stipend Fund	85,809
Volunteer LOSAP Fund	60,000
<b>Total Transfers</b>	<b>\$2,872,009</b>

**Operating Contingency**

The Operating Contingency appropriation allows the District the ability to transfer appropriations into other appropriation categories during the year through either resolution or a supplemental budget process. The District, by law, is authorized to do so only for expenditures not anticipated or determinable at the time of budget adoption. During 2006-07, the District expects remaining contingency will revert to ending fund balance to carryover as beginning fund balance in fiscal year 2007-08.

**Ending Fund Balance**

The Ending Fund Balance is budgeted at \$11,543,663. While listed as a requirement, it is actually a resource for the ensuing fiscal year and cannot be expended in this fiscal year. It is the District's philosophy to provide funding for the ensuing year's requirements until levied taxes are received, which is a period of approximately five months. When calculating the budgeted ending fund balance necessary, the District includes an expectation that a percentage of budgeted funds will not be expended based upon historical expenditure ratios. It is believed the actual ending fund balance will be sufficient to provide operating reserves in the 2007-08 fiscal year.

TUALATIN VALLEY FIRE & RESCUE

**GENERAL FUND**

*Historical Data*

Actual First Preceding Year 2003-04	Actual First Preceding Year 2004-05	Revised Budget This Year 2005-06
\$20,714,805	\$19,103,193	\$19,646,713
978,879	1,180,350	1,409,809
11,487	30,593	16,236
360,820	662,910	441,803
22,483	30,190	24,272
145,640	123,397	169,050
2,609,010	245,699	127,395
5,205	5,458	5,500
79,215	81,706	66,180
79,472	6,831	2,100
166,621	59,384	76,760
89,382	82,450	75,700
92,129	142,632	95,000
197,112	99,540	
82,602	70,635	20,000
930		
25,635,792	21,924,968	22,176,518
		54,037,785
46,578,817	52,686,909	
<b>\$72,214,609</b>	<b>\$74,611,877</b>	<b>\$76,214,303</b>

*Budget for Next Year 2006-07*

Resources	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
Beginning Fund Balance	\$19,902,987	\$19,902,987	\$19,902,987
Previously Levied Taxes	1,252,234	1,252,234	1,252,234
Taxes in Lieu of Property Tax	13,888	13,888	13,888
Interest on Investments	896,807	896,807	896,807
Interest on Property Tax	32,590	32,590	32,590
Program Revenue	127,700	127,700	127,700
Contract Revenue	232,323	232,323	232,323
Regional HazMat Response	5,500	5,500	5,500
Special Service Charges	68,000	68,000	68,000
CPR Training Revenue			
Training Classes	76,760	76,760	76,760
Rental Income	79,150	79,150	79,150
Insurance Refund	95,000	95,000	95,000
Donations and Grants			
Miscellaneous	39,000	39,000	39,000
Surplus Property			
Total Resources, Except Taxes to be Levied	22,821,939	22,821,939	22,821,939
Taxes Necessary to Balance	56,843,196	56,843,196	56,843,196
Taxes Collected in Year Levied			
<b>Total Resources</b>	<b>\$79,665,135</b>	<b>\$79,665,135</b>	<b>\$79,665,135</b>

*Historical Data*

Actual First Preceding Year 2003-04	Actual First Preceding Year 2004-05	Revised Budget This Year 2005-06
\$43,320,695	\$44,112,004	\$49,395,537
5,724,145	6,143,402	7,730,169
518,116	483,232	483,431
3,548,460	4,062,535	4,160,723
		3,059,498
19,103,193	19,810,704	11,384,945
<b>\$72,214,609</b>	<b>\$74,611,877</b>	<b>\$76,214,303</b>

*Budget for Next Year 2006-07*

Requirements	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
Personnel Services	\$52,881,406	\$52,881,406	\$52,881,406
Materials and Services	8,178,848	8,178,848	8,178,848
Debt Service	483,431	483,431	483,431
Operating Transfers Out	2,872,009	2,872,009	2,872,009
Operating Contingency	3,705,778	3,705,778	3,705,778
Ending Fund Balance	11,543,663	11,543,663	11,543,663
<b>Total Requirements</b>	<b>\$79,665,135</b>	<b>\$79,665,135</b>	<b>\$79,665,135</b>

TUALATIN VALLEY FIRE & RESCUE

# General Fund

	Actual Prior FY 2004	Actual Prior FY 2005	Budget Prior FY 2006	Budget Proposed FY 2007	Budget Approved FY 2007	Budget Adopted FY 2007
5001 Salaries & Wages Union	17,484,175	17,349,594	17,892,175	18,975,841	18,975,841	<b>18,975,841</b>
5002 Salaries & Wages Nonunion	5,047,476	4,918,092	5,561,326	5,894,144	5,894,144	<b>5,894,144</b>
5003 Vacation Taken Union	1,957,688	2,150,381	2,315,600	2,447,910	2,447,910	<b>2,447,910</b>
5004 Vacation Taken Nonunion	428,097	419,620	548,268	582,938	582,938	<b>582,938</b>
5005 Sick Leave Taken Union	541,779	708,994	722,968	753,292	753,292	<b>753,292</b>
5006 Sick Taken Nonunion	135,032	178,233				
5007 Personal Leave Taken Union	264,014	247,312				
5008 Personal Leave Taken Nonunion	40,856	44,190				
5009 Comp Taken Union	2,505	1,617				
5010 Comp Taken Nonunion	4,985	14,537				
5015 Vacation Sold	117,645	105,761	204,780	228,892	228,892	<b>228,892</b>
5016 Vacation Sold at Retirement	159,550	207,329	220,905	230,983	230,983	<b>230,983</b>
5017 PEHP Vac Sold at Retirement	283,365	167,638	173,901	194,032	194,032	<b>194,032</b>
5018 Comp Time Sold	1,895	7,523				
5020 Deferred Comp Match Union	230,757	238,816	289,999	424,243	424,243	<b>424,243</b>
5021 Deferred Comp Match Nonunion	77,214	78,272	89,980	122,884	122,884	<b>122,884</b>
5030 Volunteer Pay	138,803	144,224	139,000	132,500	132,500	<b>132,500</b>
5041 Severance Pay		24,536				
5051 EMT Premium			1,074,421	1,103,280	1,103,280	<b>1,103,280</b>
5052 Haz Mat Premium	3,642		115,402	138,521	138,521	<b>138,521</b>
5053 Tech/Water Rescue Premium			83,838	196,226	196,226	<b>196,226</b>
5054 Other/FTO Premium	141	4,576	7,200	7,200	7,200	<b>7,200</b>
5101 Vacation Relief	1,327,336	1,336,090	1,727,195	1,805,727	1,805,727	<b>1,805,727</b>
5102 Duty Chief Relief	214,380	194,449	282,830	244,057	244,057	<b>244,057</b>
5105 Sick Relief	420,523	407,155	394,542	411,959	411,959	<b>411,959</b>
5110 Personal Leave Relief	251,572	279,905	251,702	263,145	263,145	<b>263,145</b>
5115 Vacant Slot Relief	144,896	95,452				
5118 Standby Overtime	14,864	13,789	13,018	15,751	15,751	<b>15,751</b>
5120 Overtime Union	790,165	834,874	877,189	997,603	997,603	<b>997,603</b>
5121 Overtime Nonunion	75,252	71,862	111,957	111,704	111,704	<b>111,704</b>
5201 PERS Taxes	5,945,321	6,071,535	7,508,124	8,007,386	8,007,386	<b>8,007,386</b>
5203 FICA/MEDI	2,158,644	2,154,880	2,551,202	2,720,661	2,720,661	<b>2,720,661</b>
5206 Worker's Comp	690,109	894,237	1,043,453	1,082,963	1,082,963	<b>1,082,963</b>
5207 TriMet/Wilsonville Tax	178,538	178,808	214,600	231,924	231,924	<b>231,924</b>
5208 OR Worker's Benefit Fund Tax	4,805	15,991	19,729	19,669	19,669	<b>19,669</b>
5210 Medical Ins Union	2,903,058	3,165,329	3,270,036	3,756,700	3,756,700	<b>3,756,700</b>
5211 Medical Ins Nonunion	705,916	706,173	826,079	824,718	824,718	<b>824,718</b>
5220 Post Retire Ins Union	93,263	94,441	125,592	188,200	188,200	<b>188,200</b>
5221 Post Retire Ins Nonunion	31,679	58,790	36,720	55,200	55,200	<b>55,200</b>
5230 Dental Ins Nonunion	118,723	105,502	125,458	134,810	134,810	<b>134,810</b>
5240 Life/Disability Insurance	65,738	62,238	70,699	71,784	71,784	<b>71,784</b>
5250 Unemployment Insurance	792	13,428	12,500	14,000	14,000	<b>14,000</b>
5260 Employee Assist Insurance	14,515	14,691	19,960	16,200	16,200	<b>16,200</b>
5270 Uniform Allowance	77,808	156,451	202,209	191,529	191,529	<b>191,529</b>
5280 Physical Exams/Shots	71,173	74,409	96,867	96,800	96,800	<b>96,800</b>
5290 Employee Tuition Reimburse	29,023	29,029	97,793	123,990	123,990	<b>123,990</b>

# General Fund

	Actual Prior FY 2004	Actual Prior FY 2005	Budget Prior FY 2006	Budget Proposed FY 2007	Budget Approved FY 2007	Budget Adopted FY 2007
5295 Vehicle/Technology Allowance	72,986	71,250	76,320	62,040	62,040	62,040
<b>Total Personnel Services</b>	<b>43,320,696</b>	<b>44,112,004</b>	<b>49,395,537</b>	<b>52,881,406</b>	<b>52,881,406</b>	<b>52,881,406</b>
5300 Office Supplies	74,810	75,867	88,070	88,518	88,518	88,518
5301 Special Department Supplies	177,809	193,633	200,868	272,411	272,411	272,411
5302 Training Supplies	79,762	69,936	103,283	120,571	120,571	120,571
5303 Physical Fitness	4,026	5,564	4,420	5,400	5,400	5,400
5304 Hydrant Maintenance	1,115	1,845	2,500	3,000	3,000	3,000
5305 Fire Extinguisher	2,885	1,661	4,245	3,454	3,454	3,454
5306 Photography Supplies & Process	5,127	5,447	9,304	6,869	6,869	6,869
5307 Smoke Detector Program	5,460	6,360	9,450	9,450	9,450	9,450
5309 CPR Training Supp	14,072	1,710				
5311 Haz Mat Materials In Area	134	602	1,530	1,530	1,530	1,530
5315 Haz Mat Respon Out of Area			2,040	2,040	2,040	2,040
5320 EMS Supplies	200,043	203,843	230,335	230,715	230,715	230,715
5321 Fire Fighting Supplies	195,903	162,646	215,563	189,680	189,680	189,680
5323 Food Service	22,610	5,593	25,540	41,056	41,056	41,056
5325 Protective Clothing	100,614	66,142	110,835	132,460	132,460	132,460
5330 Noncapital Furniture & Equip	79,189	64,851	94,281	96,840	96,840	96,840
5340 Software Expense/Upgrades	19,610	28,294	57,242	69,893	69,893	69,893
5350 Apparatus Fuel/Lubricants	158,336	213,096	223,631	250,968	250,968	250,968
5361 M&R Bldg/Bldg Equip & Improv	456,668	438,680	682,505	658,275	658,275	658,275
5362 UST Expense	2,879	8	11,300	11,300	11,300	11,300
5363 Vehicle Maintenance	355,392	331,152	429,500	402,000	402,000	402,000
5364 M&R Fire Communic Equip	57,154	28,277	38,110	45,775	45,775	45,775
5365 M&R Firefight Equip	35,527	72,777	77,470	95,525	95,525	95,525
5366 M&R EMS Equip	7,270	2,660	34,340	32,408	32,408	32,408
5367 M&R Office Equip	57,997	48,381	81,124	76,316	76,316	76,316
5368 M&R Computer Equip & Software	319,373	311,330	436,887	496,135	496,135	496,135
5400 Insurance Premium	176,203	177,964	206,975	226,949	226,949	226,949
5401 Insur Claims Reimb	1,000					
5410 General Legal	125,291	157,423	169,107	157,800	157,800	157,800
5411 Collective Bargaining	3,653	22,820	45,000	35,000	35,000	35,000
5412 Audit & Related Filing Fees	22,505	20,350	27,700	27,700	27,700	27,700
5413 Consultant Fees	109,474	121,778	174,776	173,826	173,826	173,826
5414 Other Professional Services	320,895	370,642	645,164	652,898	652,898	652,898
5415 Printing	39,738	47,607	70,413	72,083	72,083	72,083
5416 Custodial & Bldg Services	41,760	45,440	53,000	53,600	53,600	53,600
5417 Temporary Services	16,043	75,936	73,285	42,200	42,200	42,200
5418 Trustee/Administrative Fees	18,887	21,128	26,454	26,454	26,454	26,454
5419 Chaplains Reimbursement	9,565	10,734	12,960	12,000	12,000	12,000
5420 Dispatch	943,525	1,060,312	1,156,643	1,195,246	1,195,246	1,195,246
5421 BOD Allowance	4,000	2,850	4,200	4,200	4,200	4,200
5430 Telephone	250,923	284,865	310,045	322,529	322,529	322,529
5432 Natural Gas	86,462	101,644	95,447	103,990	103,990	103,990
5433 Electricity	208,677	238,896	227,345	237,765	237,765	237,765
5434 Water/Sewer	71,810	75,077	75,858	80,671	80,671	80,671

## General Fund

	Actual Prior FY 2004	Actual Prior FY 2005	Budget Prior FY 2006	Budget Proposed FY 2007	Budget Approved FY 2007	Budget Adopted FY 2007
5435 Sewer			900			
5436 Garbage	34,871	35,196	37,547	40,640	40,640	40,640
5437 Cable Access	161,068	159,631	247,220	271,360	271,360	271,360
5445 Rent/Lease of Building	87,160	71,749	99,750	99,750	99,750	99,750
5450 Rental of Equip	40,011	36,649	33,869	35,131	35,131	35,131
5461 External Training	72,122	94,314	158,109	164,724	164,724	164,724
5462 Travel and Per Diem	96,204	111,832	155,608	171,977	171,977	171,977
5471 Citizen Awards	2,209	1,427	2,700	3,150	3,150	3,150
5472 Employee Recog & Awards	24,343	19,794	27,875	27,925	27,925	27,925
5473 Employ Safety Pro & Incent	3,485	9,320	13,000	13,000	13,000	13,000
5474 Volunteer Awards Banquet	5,735	7,014	6,300	7,000	7,000	7,000
5480 Community Events/Open House	15,537	14,500	23,040	24,170	24,170	24,170
5481 Community Education Materials	23,776	29,412	47,689	41,278	41,278	41,278
5482 Badges/Pencils/Handout/Hats	327	300	391	191	191	191
5484 Postage, UPS & Shipping	358	21,706	47,368	69,289	69,289	69,289
5489 Safety Matters	35,613	21,833				
5500 Dues & Subscrip	29,279	35,456	56,252	56,080	56,080	56,080
5501 Volunteer Assn Dues	8,000	8,000	12,000	8,000	8,000	8,000
5502 EMS Certification	1,025	30,885	3,725	36,515	36,515	36,515
5570 Misc Business Exp	52,365	53,984	57,999	58,956	58,956	58,956
5571 Planning Retreat Expense	6,962	4,390	11,100	11,000	11,000	11,000
5572 Advertis/Public Notice	101,978	51,755	67,919	71,419	71,419	71,419
5573 Inventory Over/Short/Obsolete	8,874	4,471	3,300	3,300	3,300	3,300
5574 Elections Expense		106,936		125,000	125,000	125,000
5575 Laundry/Repair Expense	28,666	37,028	67,763	71,493	71,493	71,493
<b>Total Materials and Services</b>	<b>5,724,144</b>	<b>6,143,402</b>	<b>7,730,169</b>	<b>8,178,848</b>	<b>8,178,848</b>	<b>8,178,848</b>
5700 Debt Service Principal	495,000	472,100	472,100	472,100	472,100	472,100
5701 Debt Service Int	23,116	11,132	11,331	11,331	11,331	11,331
<b>Total Debt Service</b>	<b>518,116</b>	<b>483,232</b>	<b>483,431</b>	<b>483,431</b>	<b>483,431</b>	<b>483,431</b>
5800 Transfer Out	3,548,460	4,062,535	4,160,723	2,872,009	2,872,009	2,872,009
<b>Total Operating Transfers Out</b>	<b>3,548,460</b>	<b>4,062,535</b>	<b>4,160,723</b>	<b>2,872,009</b>	<b>2,872,009</b>	<b>2,872,009</b>
5900 Contingency			3,059,498	3,705,778	3,705,778	3,705,778
<b>Total Operating Contingency</b>			<b>3,059,498</b>	<b>3,705,778</b>	<b>3,705,778</b>	<b>3,705,778</b>
5999 Budgeted Ending Fund Balance	19,103,193	19,810,704	11,384,945	11,543,663	11,543,663	11,543,663
<b>Total Ending Fund Balance</b>	<b>19,103,193</b>	<b>19,810,704</b>	<b>11,384,945</b>	<b>11,543,663</b>	<b>11,543,663</b>	<b>11,543,663</b>
<b>Total General Fund</b>	<b>72,214,609</b>	<b>74,611,878</b>	<b>76,214,303</b>	<b>79,665,135</b>	<b>79,665,135</b>	<b>79,665,135</b>