

Fire Prevention

Fund 10 • Division 45 • Department 80 • Program 800

PROGRAM DESCRIPTION

Mission: To prevent loss of life and property, injury, and environmental damage due to fires and associated hazards through implementation of best practices in Code Enforcement, Fire Investigations, and New Construction planning.

Core Program Missions

- **Code Enforcement:** To maintain the design integrity and safety of buildings through the mitigation of identified hazards during periodic and special inspections; to encourage safe practices and behaviors through education and partnership with stakeholders.
- **Investigation:** To determine the cause and origin of fires and explosions; to identify human behaviors associated with both accidentally and intentionally set fires, and to work with law enforcement agencies to prosecute those responsible for fire-related crimes; to use collected data in the development of codes, production of public education materials, and to identify faulty or hazardous products for possible recall.
- **New Construction:** To ensure that new structures meet requirements for fire and life safety, maximizing protection for community members and firefighters; to foster positive relationships and collaborate with building department personnel to educate developers; to uphold, apply, and improve recognized codes, safety standards, and practices.

BUDGET SUMMARY

| Expenditures | 2005-06 Actual | 2006-07 Actual | 2007-08 Budget | 2008-09 Budget |
|------------------------|-------------------|-------------------|-------------------|--------------------|
| Personnel Services | \$2,427,652 | \$2,529,661 | \$2,932,047 | \$3,015,397 |
| Materials and Services | 202,513 | 228,367 | 295,633 | 284,736 |
| Total Expenditures | \$2,630,165 | \$2,758,028 | \$3,227,680 | \$3,300,133 |

PERSONNEL SUMMARY

| Position | 2005-06 Actual | 2006-07 Actual | 2007-08 Budget | 2008-09 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Executive Officer/Fire Marshal | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Fire Marshal | 2.00 | 2.00 | 3.00 | 3.00 |
| Deputy Fire Marshal | 15.00 | 15.00 | 12.00 | 12.00 |
| Hazardous Materials Specialist | 1.00 | 1.00 | 0.00 | 0.00 |
| Inspector | 0.00 | 0.00 | 3.00 | 3.00 |
| Administrative Assistant | 3.75 | 3.75 | 3.75 | 3.75 |
| Total Full-Time Equivalents (FTE) | 22.75 | 22.75 | 22.75 | 22.75 |

Fire Prevention, continued

2008-09 SIGNIFICANT CHANGES

The 2008-09 Personnel Services budget reflects adjustments to the union and nonunion ranges of 2.9% and commensurate tax and benefit increases.

Overtime of \$95,000 in account 5120 primarily funds fire investigations, code enforcement, new construction, and other programs.

Highlights within the Materials and Services budget include costs of \$7,560 for special department supplies such as apartment manager training workshop materials, adult foster care home training materials, and investigation supplies. Account 5302, Training Supplies, was increased to \$4,210 to provide funds for investigation manuals, code books, and reference materials. Hydrant Supplies, account 5304, was increased to provide hydrant markers to water purveyors in amounts requested. Apparatus Fuel shows a decrease as the methodology for performing inspections has increased the number of inspections completed and reduced miles driven by consolidating inspections by location. Account 5414, Other Professional Services, was increased to provide additional construction and code enforcement satisfaction surveys to ensure continued program improvement. Additionally, \$84,550 is included in the Fire Prevention budget for the building rental of the South Battalion administration building.

SERVICE MEASURES (PREVIOUSLY SERVICE LEVEL OBJECTIVES)

| | 2004 | 2005 | 2006 | 2007 | 2008 Goal⁽¹⁾ |
|------------------------------------|-------------|-------------|-------------|-------------|--------------------------------|
| Code Enforcement | | | | | |
| Inspections | 2,450 | 2,720 | 2,856 | 4,560 | 4,779 |
| Re-inspections | 2,197 | 1,619 | 1,760 | 3,826 | 3,826 |
| Night Inspections | | 448 | 70 | 219 | 219 |
| New Construction | | | | | |
| Plan Review Hours | 1,928 | 2,321 | 1,957 | 2,024 | 2,100 |
| Consulting Hours | 2,255 | 2,673 | 2,092 | 2,347 | 2,350 |
| On-site Hours | 697 | 956 | 812 | 848 | 875 |
| Investigations | | | | | |
| Number of Investigations Performed | 304 | 362 | 350 | 254 | ⁽²⁾ |
| Investigation Hours | 1,462 | 1,745 | 1,809 | 1,687 | ⁽²⁾ |

⁽¹⁾ There is presently a TVF&R new construction taskforce that is working to develop reasonable and measurable performance indicators to supplant the historical reference to employee-submitted "hours." It is anticipated that the new indicators will track such factors as number of plans reviewed, turn-around time for consulting activity, etc.

⁽²⁾ Fire investigations are based on actual fires.

2007-08 SERVICE MEASURES (PREVIOUSLY SERVICE LEVEL OBJECTIVES)

- **Increase inspections by 33% with existing FTE allocations.**

Goal(s): I
Service Type(s): Core
Measured By: Comparison of inspections performed in calendar year 2006, as compared to calendar year 2007.
Status or Outcome: Exceeded 2006 numbers by 83.6% with existing FTE allocations.

- **Reduce number of deficiencies identified and the resultant inspections** through implementation of a Pre-Inspection Brochure Program.

Goal(s): I, III, VII
Service Type(s): Essential
Measured By: Conduct year-end inspection deficiency comparative data analysis.
Status or Outcome: Although there is insufficient data to date to determine the full impact of the customer survey on deficiencies and reinspections, current survey results demonstrate that more than 80% of respondents found the survey helpful or extremely helpful in preparing for the inspection.

- **Improve customer service satisfaction** by continuing the shift towards advance notice inspections.

Goal(s): I, III, VII
Service Type(s): Essential
Measured By: A customer service satisfaction survey
Status or Outcome: Over 70% of respondents found advance notice for inspections "extremely helpful."

- **Ensure continued consistency in new construction fire code application** through expansion of the Tualatin Valley Fire & Rescue Fire Code Policy Intent Guide.

Goal(s): IV
Service Type(s): Essential
Measured By: Explore the possibility of a jointly developed and administered survey tool to measure consistency of fire code application from one jurisdiction to another.
Status or Outcome: The TVF&R New Construction Committee, established in October 2007, is currently working on the referenced draft survey tool.

- **Implement "Academy" based recertification/training for prevention personnel.**

Goal(s): VI, VII
Service Type(s): Essential
Measured By: Determination of year-end certifications maintained through academy approach versus historical method, which resulted in significant loss of personnel hours.
Status or Outcome: The week long pilot academy, which was scheduled for March of 2008, is designed to meet the recertification needs for Fire Prevention's three core functions over a three-year period.

- **Secure 100% compliance with Fire and Life Safety Plan** review certification for new construction personnel.

Goal(s): VI
Service Type(s): Essential
Measured By: Year-end determination of percentage of new construction personnel achieving certifications.
Status or Outcome: All new construction personnel have attained the ICC Fire & Plan Reviewer certification as required by ORS 837-039-0110.

2007-08 SERVICE MEASURES (PREVIOUSLY SERVICE LEVEL OBJECTIVES), CONTINUED

- Increase the number of investigators securing certification as a Certified Fire Investigator (CFI).

Goal(s): VI
Service Type(s): Essential
Measured By: Year-end comparison of number of personnel achieving certification.
Status or Outcome: CFI investigator status increased by one in 2007, with another anticipated in 2008.

2007-08 CHANGE STRATEGIES

- Maximize the installation of fire sprinklers in new construction.

Primary Goal: I
Budget Impact: Resource Neutral
Key Tasks:

- Identify strategic partners.
- Meet for the purpose of determining baseline perception and identify obstacles.
- Research and prepare response to perceived obstacles.
- Reconvene for purpose of securing possible new construction trade-offs and agreement to install sprinkler systems.

Status or Outcome: All identified key tasks accomplished. In addition, a .5 FTE has been allocated to the state-wide sprinkler appendix P process and two RFPs have been developed to explore costs associated with residential sprinkler systems and tradeoffs, and residential sprinkler-related system development charges.

- Analyze investigation data for code enforcement efficacy.

Primary Goal: I
Budget Impact: Resource Neutral
Key Tasks:

- Add new data fields to First-On-Scene program.
- Train users on new data fields.
- Analyze annual data.
- Compare TVF&R data to OCFA data.
- Make modifications to code enforcement programs as necessary.
- Evaluate annually.

Status or Outcome: Incorporated mandatory pre-incident value, preventability, and suppression effort data points for structure fire reporting.

- Sustainable juvenile firesetter referral program.

Primary Goal: I
Budget Impact: Resource Neutral
Key Tasks:

- Gather coalition.
- Determine costs.
- Define structure.
- Find consensus with affected participants.
- Explore legal feasibility.

Status or Outcome: Continue to support *Fire Safe Children and Families*, a non-profit group charged with providing mental health services to juvenile fire setters, pursuit of ongoing financial support.

2007-08 CHANGE STRATEGIES

- **Formalize Fire Prevention quality improvement program.**

Primary Goal: VI
Budget Impact: Resource Neutral
Key Tasks:

- Draft bylaws.
- Train group participants.
- Develop group goals.
- Determine working operational model.

Status or Outcome: Incorporated mandatory pre-incident value, preventability, and suppression effort data points for structure fire reporting.

- **Develop and implement a customer satisfaction survey.**

Primary Goal: VII
Budget Impact: Resource Neutral
Key Tasks:

- Research and select survey collection method.
- Determine survey questions/participants.
- Collect surveys and analyze data.
- Present results and change behaviors.
- Repeat continuously/periodically.

Status or Outcome: Customer Satisfaction Survey for Code Enforcement developed and implemented.

- **Equip Fire Investigators with wireless laptop computers.**

Primary Goal: VII
Budget Impact: Increase Required
Key Tasks:

- Determine hardware/software requirements.
- Have IT Division review feasibility.
- Determine performance criteria.
- Evaluate performance.

Status or Outcome: Completed.

- **Research alternative models for new construction services.**

Primary Goal: VII
Budget Impact: Resource Neutral
Key Tasks:

- Select Assistant and Deputy Fire Marshals for research team.
- Identify similar agencies serving multiple jurisdictions.
- Develop research methodology.
- Deploy team.
- Compile results of research team.

Status or Outcome: The TVF&R New Construction Committee, formed in October of 2007, is currently developing a multi-phase approach to determine efficacy of existing program(s) and recommendations for enhancement.

Fire Prevention, continued

2007-08 ADDITIONAL ACCOMPLISHMENTS

- Developed and implemented Prevention-specific performance evaluation template for bargaining unit personnel.
- Using highly successful Apartment Manager Training program as a model, developed and implemented Adult Foster Care Home Training program in partnership with Washington County Department of Health and Human Services.
- In cooperation with Community Services, evaluated and determined the efficacy of the Multi-Family Fire Reduction Program.
- In cooperation with the Office of the State Fire Marshal, made the Multi-Family Fire Reduction Program available to other agencies through a train-the-trainer program.

2008-09 SERVICE MEASURES

- **Maintain current inspection levels within 10%** of calendar year 2007 level using existing FTE allocations.

Goal(s): I
Service Type(s): Mandatory
Measured By: Year end comparison with prior year's code enforcement data.

- **Reduce the number of reinspections by 10%** over prior year total number.

Goal(s): I
Service Type(s): Essential
Measured By: Year end comparison with prior year's code enforcement data.

- **Administer a customer service satisfaction survey for inspections.** Increase overall survey responses by 5% from previous year.

Goal(s): II, IV
Service Type(s): Discretionary
Measured By: Year end comparison with prior year's respondent data.

- **Provide consistent fire code application** through expansion of the Tualatin Valley Fire & Rescue Fire Code Policy Intent Guide.

Goal(s): I, II
Service Type(s): Essential
Measured By: Survey of area Community Development officials to determine utilization of Policy Intent Guide.

- **Maintain "Academy" based recertification/training for Fire Prevention personnel.**

Goal(s): VI, VII
Service Type(s): Mandatory
Measured By: Determination of certifications maintained through Academy approach versus historical method, which resulted in significant loss of personnel hours.

- **Maintain 100% compliance with Fire and Life Safety Plan** review certification for new construction personnel.

Goal(s): VI
Service Type(s): Mandatory
Measured By: Ongoing review of required credentials.

2008-09 SERVICE MEASURES, CONTINUED

- **Increase the number of investigators holding certifications as Certified Fire Investigators (CFI) by one.**

Goal(s): VI,
Service Type(s): Essential
Measured By: Ongoing review of the number of Certified Fire Investigators as a percentage of all TVF&R Fire Investigators.

- **Ensure TVF&R's ongoing participation in fire and life safety code development.**

Goal(s): VI
Service Type(s): Essential
Measured By: Annual review of personnel resource allocation to code development function.

- **Maintain 45 minute fire investigator response time for 90% of all activations.**

Goal(s): VI
Service Type(s): Mandatory
Measured By: Monthly review of Fire Investigator response times.

- **Maintain fire investigation report completion within 30 days on 90% of all fire investigations.**

Goal(s): VI
Service Type(s): Mandatory
Measured By: Monthly review of Fire Investigator report status.

2008-09 CHANGE STRATEGIES

- **Fire Sprinklers** - Maximize the installation of fire sprinklers in new construction single-family residential occupancies through cooperation and collaboration with strategic partners. In addition to promoting this important life-safety feature, a cooperative and non-adversarial partnership with the residential development community would expedite the proliferation of sprinklers by minimizing the ongoing debate over unnecessary costs such as system development charges.

Goal(s): I, II, VI
Budget Impact: Increase Required
Duration: Year 2 of 4
Budget Description: Associated costs would include providing external training, public/customer education, and ongoing code development.
Partner(s): Fire Prevention QI Committee, Information Technology, data analyst, other fire departments with similar programs

- **Investigation Data Analysis** - Formalize a process for analyzing investigation data relating to code enforcement effectiveness.

Goal(s): III
Budget Impact: Resource Neutral
Duration: Year 2 of 2
Budget Description: No budget impact is expected.
Partner(s): Operations, Public Education

2008-09 CHANGE STRATEGIES, CONTINUED

- **Prevention Quality Improvement Program** - Determine long-term Fire Prevention quality improvement program design and process.

Goal(s): VI
Budget Impact: Resource Neutral
Duration: Year 1 of 1
Budget Description: No budget impact is expected.
Partner(s): IT, EMS, Operations

- **Customer Satisfaction Survey** - Expand on the utilization of customer satisfaction surveys in Fire Prevention.

Goal(s): VI
Budget Impact: Increase Required
Duration: Year 2 of 3
Budget Description: Costs associated to contract with consulting services for development and collection.
Partner(s): Survey consulting firm

- **Prevention Monthly Reporting System** - Design and implement a comprehensive monthly reporting structure for Fire Investigation and New Construction to include, but not be limited to, time on task, resource allocation, overtime expenditures, etc.

Goal(s): VII
Budget Impact: Resource Neutral
Duration: Year 1 of 1
Budget Description: No budget impact is expected.
Partner(s): IT

- **New Construction Performance Standards** - Establish performance standards for new construction to include, but not be limited to, turnaround time for plan review and consultation with community development agencies.

Goal(s): VII
Budget Impact: Resource Neutral
Duration: Year 1 of 1 - working in conjunction with the alternative methods for delivering new construction services.
Budget Description: No budget impact is expected.
Partner(s): Outside agencies, external customers

- **Adult Foster Care Program** - Expand the Adult Foster Care Home Program with a long-term focus on fire reduction, medical emergencies, and disaster preparedness.

Goal(s): I, II, III, VI, VII
Budget Impact: Increase Required
Duration: Year 1 of 2 - includes action plan and program development in year one; year two is for implementation.
Budget Description: Associated costs would include providing external training, public education, and future program development and evaluation.
Partner(s): Training, Emergency Management, Public Education, Community Services, and outside agencies

Fire Prevention

| | Actual Prior FY 2006 | Actual Prior FY 2007 | Budget Prior FY 2008 | Budget Proposed FY 2009 | Budget Approved FY 2009 | Budget Adopted FY 2009 |
|-------------------------------------|----------------------------|----------------------------|----------------------------|-------------------------------|-------------------------------|------------------------------|
| 10800 General Fund | | | | | | |
| 5001 Salaries & Wages Union | 963,692 | 998,953 | 1,165,999 | 1,132,450 | 1,132,450 | 1,132,450 |
| 5002 Salaries & Wages Nonunion | 329,909 | 365,169 | 507,496 | 566,370 | 566,370 | 566,370 |
| 5003 Vacation Taken Union | 116,259 | 115,402 | 115,319 | 112,001 | 112,001 | 112,001 |
| 5004 Vacation Taken Nonunion | 15,476 | 36,773 | 50,192 | 55,243 | 55,243 | 55,243 |
| 5005 Sick Leave Taken Union | 34,955 | 22,813 | | | | |
| 5006 Sick Taken Nonunion | 9,864 | 17,077 | | | | |
| 5007 Personal Leave Taken Union | 10,847 | 8,465 | | | | |
| 5008 Personal Leave Taken Nonunion | 2,780 | 2,433 | | | | |
| 5010 Comp Taken Nonunion | 9 | 53 | | | | |
| 5015 Vacation Sold | 14,559 | 8,079 | 17,683 | 17,943 | 17,943 | 17,943 |
| 5016 Vacation Sold at Retirement | 12,207 | 411 | | | | |
| 5017 PEHP Vac Sold at Retirement | 6,436 | 30,089 | 17,683 | 35,886 | 35,886 | 35,886 |
| 5018 Comp Time Sold | 285 | | | | | |
| 5020 Deferred Comp Match Union | 14,801 | 17,936 | 22,971 | 18,667 | 18,667 | 18,667 |
| 5021 Deferred Comp Match Nonunion | 3,133 | 6,297 | 11,128 | 17,436 | 17,436 | 17,436 |
| 5101 Vacation Relief | | 352 | | | | |
| 5120 Overtime Union | 109,425 | 86,800 | 101,248 | 95,000 | 95,000 | 95,000 |
| 5121 Overtime Nonunion | 1,898 | 331 | 4,500 | 1,500 | 1,500 | 1,500 |
| 5201 PERS Taxes | 358,424 | 372,197 | 381,052 | 391,565 | 391,565 | 391,565 |
| 5203 FICA/MEDI | 117,725 | 121,068 | 155,061 | 157,989 | 157,989 | 157,989 |
| 5206 Worker's Comp | 45,685 | 31,740 | 43,579 | 39,342 | 39,342 | 39,342 |
| 5207 TriMet/Wilsonville Tax | 10,141 | 10,466 | 13,175 | 13,668 | 13,668 | 13,668 |
| 5208 OR Worker's Benefit Fund Tax | 610 | 574 | 874 | 804 | 804 | 804 |
| 5210 Medical Ins Union | 159,018 | 177,120 | 188,928 | 209,700 | 209,700 | 209,700 |
| 5211 Medical Ins Nonunion | 56,257 | 60,387 | 75,307 | 87,413 | 87,413 | 87,413 |
| 5220 Post Retire Ins Union | 6,006 | 7,100 | 9,600 | 9,000 | 9,000 | 9,000 |
| 5221 Post Retire Ins Nonunion | 1,848 | 4,862 | 4,800 | 6,300 | 6,300 | 6,300 |
| 5230 Dental Ins Nonunion | 7,286 | 8,188 | 11,042 | 12,766 | 12,766 | 12,766 |
| 5240 Life/Disability Insurance | 3,912 | 4,395 | 5,325 | 7,000 | 7,000 | 7,000 |
| 5270 Uniform Allowance | 5,815 | 5,968 | 10,755 | 7,982 | 7,982 | 7,982 |
| 5290 Employee Tuition Reimburse | 2,630 | 2,403 | 5,580 | 6,652 | 6,652 | 6,652 |
| 5295 Vehicle/Technology Allowance | 5,760 | 5,760 | 12,750 | 12,720 | 12,720 | 12,720 |
| Total Personnel Services | 2,427,652 | 2,529,661 | 2,932,047 | 3,015,397 | 3,015,397 | 3,015,397 |
| 5300 Office Supplies | 7,896 | 10,101 | 12,200 | 11,500 | 11,500 | 11,500 |
| 5301 Special Department Supplies | 16,256 | 10,181 | 18,000 | 7,560 | 7,560 | 7,560 |
| 5302 Training Supplies | 976 | 340 | 1,000 | 4,210 | 4,210 | 4,210 |
| 5304 Hydrant Maintenance | 2,418 | 2,764 | 4,000 | 7,500 | 7,500 | 7,500 |
| 5305 Fire Extinguisher | | 42 | 640 | 1,644 | 1,644 | 1,644 |
| 5306 Photography Supplies & Process | 2,232 | 289 | 1,000 | 750 | 750 | 750 |
| 5307 Smoke Detector Program | | 7,455 | 7,200 | 3,000 | 3,000 | 3,000 |
| 5320 EMS Supplies | 1 | 55 | | | | |
| 5321 Fire Fighting Supplies | 362 | 552 | 6,750 | 4,590 | 4,590 | 4,590 |
| 5323 Food Service | 4,710 | 2,098 | 6,550 | 5,790 | 5,790 | 5,790 |
| 5325 Protective Clothing | 143 | | 3,000 | 6,230 | 6,230 | 6,230 |
| 5330 Noncapital Furniture & Equip | 529 | 4,832 | 3,850 | 4,550 | 4,550 | 4,550 |
| 5350 Apparatus Fuel/Lubricants | 16,728 | 18,496 | 24,840 | 20,345 | 20,345 | 20,345 |
| 5361 M&R Bldg/Bldg Equip & Improv | 2,864 | 7,675 | 8,000 | 7,700 | 7,700 | 7,700 |

Fire Prevention

| | Actual Prior FY 2006 | Actual Prior FY 2007 | Budget Prior FY 2008 | Budget Proposed FY 2009 | Budget Approved FY 2009 | Budget Adopted FY 2009 |
|-------------------------------------|----------------------------|----------------------------|----------------------------|-------------------------------|-------------------------------|------------------------------|
| 5365 M&R Firefight Equip | 986 | | | | | |
| 5367 M&R Office Equip | 5,671 | 5,357 | 8,400 | 6,000 | 6,000 | 6,000 |
| 5414 Other Professional Services | 900 | 8,980 | 28,700 | 37,200 | 37,200 | 37,200 |
| 5415 Printing | 3,664 | 5,965 | 8,000 | 8,000 | 8,000 | 8,000 |
| 5416 Custodial & Bldg Services | 8,580 | 7,610 | 9,010 | 9,000 | 9,000 | 9,000 |
| 5417 Temporary Services | 13,231 | 7,526 | 5,000 | 5,000 | 5,000 | 5,000 |
| 5432 Natural Gas | 4,100 | 4,849 | 5,040 | 5,140 | 5,140 | 5,140 |
| 5433 Electricity | 6,666 | 6,816 | 6,740 | 7,295 | 7,295 | 7,295 |
| 5434 Water/Sewer | 2,120 | 2,544 | 2,521 | 2,650 | 2,650 | 2,650 |
| 5436 Garbage | 876 | 1,167 | 1,210 | 1,500 | 1,500 | 1,500 |
| 5437 Cable Access | 18 | 1 | | | | |
| 5445 Rent/Lease of Building | 78,161 | 78,923 | 81,500 | 84,550 | 84,550 | 84,550 |
| 5450 Rental of Equip | | 183 | 2,000 | 500 | 500 | 500 |
| 5461 External Training | 7,036 | 10,291 | 12,482 | 7,215 | 7,215 | 7,215 |
| 5462 Travel and Per Diem | 8,209 | 15,749 | 16,750 | 6,606 | 6,606 | 6,606 |
| 5471 Citizen Awards | | | | 500 | 500 | 500 |
| 5480 Community Events/Open House | 156 | | | | | |
| 5481 Community Education Materials | 57 | | | | | |
| 5484 Postage, UPS & Shipping | 1,026 | 1,896 | 2,400 | 2,460 | 2,460 | 2,460 |
| 5500 Dues & Subscrip | 4,375 | 2,540 | 4,100 | 7,501 | 7,501 | 7,501 |
| 5570 Misc Business Exp | 1,537 | 1,680 | 1,500 | 3,000 | 3,000 | 3,000 |
| 5571 Planning Retreat Expense | | 1,410 | 3,000 | 3,000 | 3,000 | 3,000 |
| 5572 Advertis/Public Notice | | | | 2,000 | 2,000 | 2,000 |
| 5575 Laundry/Repair Expense | 29 | | 250 | 250 | 250 | 250 |
| Total Materials and Services | 202,513 | 228,367 | 295,633 | 284,736 | 284,736 | 284,736 |
| Total General Fund | 2,630,165 | 2,758,028 | 3,227,680 | 3,300,133 | 3,300,133 | 3,300,133 |