

General Fund

Fund 10

FUND DESCRIPTION

The **General Fund** budget is the operations budget for the Fire District and is presented in this document by organizational totals first, followed by combined programs and departments. The individual cost centers are generally combined as they are operationally organized. Within each of the units, the following categories are presented where appropriate: **Personnel Services, Materials and Services, Capital Outlay, Contingency, Transfers,** and **Ending Fund Balance.**

BUDGET SUMMARY

Expenditures	2008-09 Actual	2009-10 Actual	2010-11 Revised Budget	2011-12 Budget
Personnel Services	\$53,795,595	\$57,031,104	\$66,020,948	\$65,536,669
Materials and Services	7,801,526	7,457,909	9,371,055	9,233,435
Operating Transfers Out	3,265,453	4,681,029	3,756,398	5,981,422
Operating Contingency			5,669,359	5,647,643
Ending Fund Balance	32,752,110	32,870,969	16,942,393	18,938,453
Total Expenditures	\$97,614,684	\$102,041,010	\$101,760,153	\$105,337,622

2011-12 SIGNIFICANT CHANGES

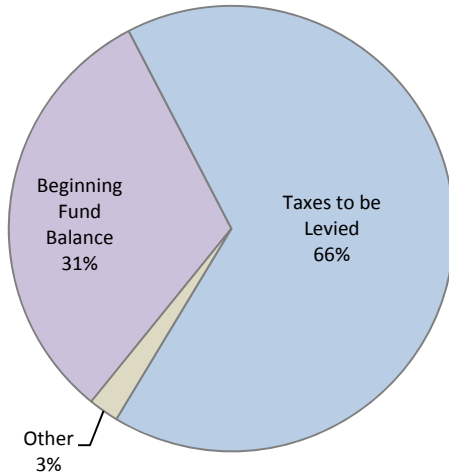
The General Fund **personnel** strength for the 2011-12 fiscal year is budgeted at **447.13** full-time equivalent positions (FTE). A net of 0.25 positions are reduced from the revised 2010-11 budget. While the District added 3.25 positions to service a new fleet maintenance contract with Clackamas County Fire District No. 1, there were reductions in the Fire Chief's Office due to not replacing the Executive Officer position at retirement; a Supply Specialist returned to half-time after the completion of the ERP project, recruit equivalent FTEs were reduced reflecting actual expected academy personnel during 2011-12, and a Behavioral Health Specialist position was retained at half-time following the retirement of the other part-time Behavioral Health Specialist. Lump sum payments made to Union personnel in the prior year in accordance with the labor contract are not repeated in 2011-12. Accordingly, union salary and wages decreased overall, although a negotiated 2.1% increase tied to average CPI-W is budgeted according to terms of the final year of the labor contract. Union medical insurance is budgeted to maximum allowed in the contract, although in prior years, Union management of this insurance resulted in less than contract maximum. For 2011-12, the District returns to its prior practice of budgeting non-union wages and benefits at expected actual costs. A commensurate 2.1% range increase and deferred compensation match program change to equal the 2010-11 union plan change is budgeted. In addition, for past several years, the District has charged a higher budgetary amount for its PERS rate in preparation for the next few biennium's rate increases. The difference was added to the PERS rate reserve fund. For 2011-12, the District has budgeted its expected actual blended PERS rate forecasted with the mix of actual employees and does not expect to add to the reserve fund. The reserve fund is expected to be utilized in future bienniums to smooth the significant rate increases forecasted.

Within Materials and Services, cost increases in areas such as Dispatch (5420), EMS Supplies (5320), Apparatus Fuel (5350), and Building Maintenance (5361), were offset by reductions in Other Professional Services (5414) as we completed on time and within budget, our conversion of all financial systems to the new ERP system and Election expenses are not required in 2011-12. Other accounts in Materials and Services were reduced or limited in priority during these challenging economic times for our citizens.

Operating transfers out were budgeted at an increase. The transfers are primarily made to fund future capital needs for apparatus, equipment and station infrastructure as we plan for the last of the capital bond funded projects.

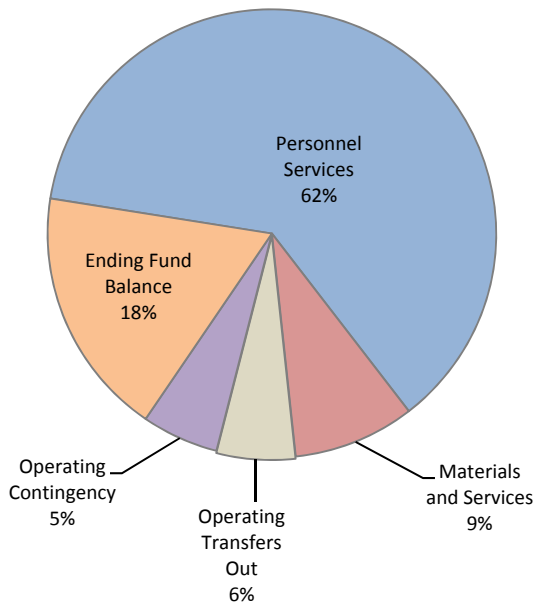
General Fund, continued

GENERAL FUND RESOURCES BY BUDGET CATEGORY



Resources	2011-12 Budget	Percent of Budget
Beginning Fund Balance	\$32,402,422	30.76%
Taxes to be Levied	69,824,412	66.29%
Previously Levied Taxes	1,691,863	1.61%
Taxes in Lieu of Property Taxes	12,852	<0.1%
Interest on Investments	165,651	0.16%
Interest on Property Tax	41,174	<0.1%
Program Revenue	922,946	0.88%
Regional Hazmat Responses	12,500	<0.1%
Special Service Charges	53,450	<0.1%
Training Classes	21,502	<0.1%
Rental Income	118,350	0.11%
Insurance Refunds	68,000	<0.1%
Miscellaneous Revenue	2,500	<0.1%
Total Resources	\$105,337,622	100.00%

GENERAL FUND REQUIREMENTS BY BUDGET CATEGORY



Requirements	2011-12 Budget	Percent of Budget
Personnel Services	\$65,536,669	62.11%
Materials and Services	9,233,435	8.75%
Operating Transfers Out	5,981,422	5.68%
Operating Contingency	5,647,643	5.48%
Ending Fund Balance	18,938,453	17.98%
Total Requirements	\$105,337,622	100.00%

General Fund, continued

**CONSOLIDATED BUDGET SUMMARY BY REQUIREMENTS
FOR THE GENERAL FUND BY DIRECTORATE AND DEPARTMENTS**

Requirements	Personnel Services	Materials & Services	Other	2011-12 Budget
Command Directorate				
Board of Directors		\$ 41,200		\$ 41,200
Civil Service	\$ 42,571	28,415		70,986
Fire Chief's Office	1,894,768	784,853		2,679,621
Emergency Management	149,262	17,626		166,888
Total For Command Directorate	2,086,601	872,094		2,958,695
Business Operations Directorate				
Human Resources	804,030	114,865		918,895
Planning	593,921	94,716		688,637
Logistics Administration	280,315	27,855		308,170
Fleet Maintenance	1,564,383	760,409		2,324,792
Facilities Maintenance	859,217	159,506		1,018,723
Information Technology	1,203,085	812,815		2,015,900
Communications	465,357	1,920,379		2,385,736
Supply	415,859	213,998		629,857
Media Services	249,874	15,900		265,774
Total For Business Operations Directorate	6,436,041	4,120,443		10,556,484
Finance Directorate				
Finance	1,217,409	443,828		1,661,237
Total For Finance Directorate	1,217,409	443,828		1,661,237
Integrated Operations Directorate				
Integrated Operations Administration	483,896	297,057		780,953
North Integrated Operations	17,912,567	1,070,011		18,982,578
Central Integrated Operations	15,340,759	625,582		15,966,341
South Integrated Operations	12,980,276	624,989		13,605,265
EMS/Health/Wellness	1,292,108	498,434		1,790,542
Training/Safety	1,328,448	364,473		1,692,921
External Training	12,746	9,588		22,334
Recruits	975,276	122,759		1,098,035
Volunteers	48,800	178,802		227,602
Relief Pool Personnel	5,421,742	5,375		5,427,117
Total For Integrated Operations Directorate	55,796,618	3,797,070		59,593,688
Non-Organizational				
Operating Transfers Out			\$ 5,981,422	5,981,422
Operating Contingency			5,647,643	5,647,643
Ending Fund Balance			18,938,453	18,938,453
Total Requirement	\$ 65,536,669	\$ 9,233,435	\$ 30,567,518	\$ 105,337,622

General Fund, continued

GENERAL FUND PERSONNEL SUMMARY

Program	2008-09 Actual	2009-10 Actual	2010-11 Revised Budget	2011-12 Budget	Increase (Decrease)
Command Directorate					
Fire Chief's Office	9.50	9.50	12.00	11.00	(1.00)
Emergency Management	1.00	1.00	1.00	1.00	0.00
Total Command Directorate	10.50	10.50	13.00	12.00	(1.00)
Business Operations Directorate					
Human Resources	6.00	6.00	6.00	6.00	0.00
Planning	0.00	0.00	5.00	5.00	0.00
Logistics	5.00	6.00	3.00	2.00	(1.00)
Fleet Maintenance	10.00	10.00	11.00	15.25	4.25
Facility Maintenance	7.00	9.00	8.00	8.00	0.00
Information Technology	9.00	9.00	9.00	9.00	0.00
Communications	4.00	4.00	4.00	4.00	0.00
Supply	4.50	5.00	5.00	4.50	(0.50)
Media Services	1.50	2.00	2.00	2.00	0.00
Total Business Operations Directorate	47.00	51.00	53.00	55.75	2.75
Finance Directorate					
Finance	7.50	10.50	9.50	9.50	0.00
Total Finance Directorate	7.50	10.50	9.50	9.50	0.00
Integrated Operations Directorate					
North Integrated Operations	0.00	0.00	13.00	13.00	0.00
Station 60 (Cornell Road) ⁽¹⁾	9.00	9.00	9.00	9.00	0.00
Station 61 (Butner Road)	16.00	14.00	14.00	14.00	0.00
Station 62 (Aloha)	16.00	14.00	13.00	13.00	0.00
Station 64 (Somerset)	12.00	12.00	12.00	12.00	0.00
Station 65 (West Slope)	12.00	12.00	12.00	12.00	0.00
Station 66 (Brockman Road)	12.00	12.00	12.00	12.00	0.00
Station 67 (Farmington Road)	21.00	24.00	25.00	25.00	0.00
Station 68 (Oak Hills) ⁽¹⁾	9.00	12.00	9.00	9.00	0.00
Central Integrated Operations	0.00	0.00	13.50	13.50	0.00
Station 33 (Sherwood)	12.00	12.00	12.00	12.00	0.00
Station 35 (King City)	16.00	14.00	14.00	14.00	0.00
Station 50 (Walnut)	12.00	12.00	13.00	13.00	0.00
Station 51 (Tigard)	21.00	24.00	24.00	24.00	0.00
Station 53 (Progress)	14.00	14.00	14.00	14.00	0.00
Station 69 (Cooper Mountain) ⁽¹⁾	9.00	9.00	9.00	9.00	0.00
South Integrated Operations ⁽²⁾	0.00	0.00	12.38	12.38	0.00
Station 34 (Tualatin)	18.00	14.00	12.00	12.00	0.00
Station 52 (Wilsonville)	12.00	12.00	12.00	12.00	0.00
Station 56 (Elligsen Road)	9.00	12.00	13.00	13.00	0.00
Station 57 (Mountain Road)	9.00	9.00	12.00	12.00	0.00
Station 58 (Bolton)	12.00	12.00	12.00	12.00	0.00
Station 59 (Willamette)	9.00	12.00	12.00	12.00	0.00
EMS / Health / Wellness	6.00	6.00	9.00	8.50	(0.50)
Training/Safety, External Training & Recruits	16.20	14.20	17.00	15.50	(1.50)
Integrated Operations Admin. (reorganized)	15.00	16.00	0.00	0.00	0.00
Relief Pool Personnel	36.00	36.50	42.00	42.00	0.00
Total Integrated Operations Directorate	333.20	337.70	371.88	369.88	(2.00)
Community Services (reorganized)	5.00	5.00	0.00	0.00	0.00
Fire Prevention (reorganized)	23.75	22.38	0.00	0.00	0.00
Total Full-Time Equivalents (FTE)	426.95	437.08	447.38	447.13	(0.25)

⁽¹⁾ These stations are budgeted at a total of nine FTE per station in the General Fund. Three additional FTE are budgeted in the Grant Fund due to FEMA Staffing for Adequate Fire and Emergency Response (SAFER) grant funding.

NON-ORGANIZATIONAL

Operating Transfers

Transfers are made to seven funds for the purpose of providing resources for those funds as depicted below:

Fund	2011-12 Budget
Apparatus Fund	\$1,186,737
Capital Improvements Fund	3,109,354
Emergency Management Fund	53,804
Grants Fund	200,000
Property and Building Fund	1,000,000
Pension Trust Fund	377,916
Volunteer LOSAP Fund	53,611
Total Transfers	\$5,981,422

Because it is critical to maintain ending fund balance at five full months of expenditures, the District will elect to not fully fund transfers out to the reserve funds if property tax collections are below targeted levels needed.

Operating Contingency

The Operating Contingency appropriation allows the District the ability to transfer appropriations into other appropriation categories during the year through either resolution or a supplemental budget process. The District, by law, is authorized to do so only for expenditures not anticipated or determinable at the time of budget adoption. The appropriation of Operating Contingency allows for a measure of disaster preparedness. During 2011-12, the District expects remaining contingency will revert ending fund balance to carryover as beginning fund balance in fiscal year 2012-13.

Ending Fund Balance

The Ending Fund Balance is budgeted at \$18,938,453. While listed as a requirement, it is actually a resource for the ensuing fiscal year and cannot be expended in this fiscal year. It is the District's philosophy to provide funding for the ensuing year's requirements until levied taxes are received, which is a period of approximately five months. When calculating the budgeted ending fund balance necessary, the District includes an expectation that a percentage of budgeted funds will not be expended based upon historical expenditure ratios. It is believed the actual ending fund balance will be sufficient to provide operating reserves in the 2012-13 fiscal year.

General Fund

<i>Historical Data</i>			<i>Budget for Next Year 2011-12</i>			
Actual Second Preceding Year 2008-09	Actual First Preceding Year 2009-10	Revised Budget This Year 2010-11	Resources	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
\$30,880,694	\$32,752,109	\$32,090,296	Beginning Fund Balance	\$32,402,422	\$32,402,422	\$32,402,422
1,195,813	1,626,166	1,219,729	Previously Levied Taxes	1,691,863	1,691,863	1,691,863
12,111	5,513	12,353	Taxes in Lieu of Property Tax	12,852	12,852	12,852
537,339	161,997	294,791	Interest on Investments	165,651	165,651	165,651
72,795	40,266	34,440	Interest on Property Tax	41,174	41,174	41,174
166,687	97,879	435,060	Program Revenue	922,946	922,946	922,946
317,051	268,562		Contract Revenue			
33,099	12,990	5,500	Regional HazMat Response	12,500	12,500	12,500
49,848	53,034	50,319	Special Service Charges	53,450	53,450	53,450
43,612	16,993	28,710	Training Classes	21,502	21,502	21,502
117,860	133,650	122,779	Rental Income	118,350	118,350	118,350
230,529	415,446		Insurance Refund	68,000	68,000	68,000
15,200	115,955		Donations and Grants			
	297		Surplus Property			
89,483	104,458	22,500	Miscellaneous	2,500	2,500	2,500
			Total Resources,			
33,762,121	35,805,315	34,316,477	Except Taxes to be Levied	35,513,210	35,513,210	35,513,210
		67,443,676	Taxes Necessary to Balance	69,824,412	69,824,412	69,824,412
63,852,563	66,235,696		Taxes Collected in Year Levied			
			Total Resources	\$105,337,622	\$105,337,622	\$105,337,622
\$97,614,684	\$102,041,011	\$101,760,153				

<i>Historical Data</i>			<i>Budget for Next Year 2011-12</i>			
Actual Second Preceding Year 2008-09	Actual First Preceding Year 2009-10	Revised Budget This Year 2010-11	Requirements	Proposed by Budget Officer	Proposed by Budget Officer	Proposed by Budget Officer
\$53,795,595	\$57,031,104	\$66,020,948	Personnel Services	\$65,358,008	\$65,358,008	\$65,536,669
7,801,526	7,457,909	9,371,055	Materials and Services	9,221,635	9,221,635	9,233,435
3,265,453	4,681,029	3,756,398	Operating Transfers Out	5,981,422	5,981,422	5,981,422
		5,669,359	Operating Contingency	5,838,104	5,838,104	5,647,643
32,752,110	32,870,969	16,942,393	Ending Fund Balance	18,938,453	18,938,453	18,938,453
			Total Requirements	\$105,337,622	\$105,337,622	\$105,337,622
\$97,614,684	\$102,041,011	\$101,760,153				

General Fund

	Actual Prior FY 2009	Actual Prior FY 2010	Budget Prior FY 2011	Budget Proposed FY 2012	Budget Approved FY 2012	Budget Adopted FY 2012
5001 Salaries & Wages Union	19,621,429	21,534,139	24,029,607	23,443,670	23,443,670	23,431,455
5002 Salaries & Wages Nonunion	6,367,794	7,497,190	8,522,060	8,360,767	8,360,767	8,304,645
5003 Vacation Taken Union	2,665,510	2,709,598	2,990,799	3,045,076	3,045,076	3,043,495
5004 Vacation Taken Nonunion	479,168	443,648	829,419	819,587	819,587	812,795
5005 Sick Leave Taken Union	672,289	645,256	944,504	960,683	960,683	960,683
5006 Sick Taken Nonunion	112,459	118,826				
5007 Personal Leave Taken Union	298,292	269,117				
5008 Personal Leave Taken Nonunion	43,090	36,494				
5010 Comp Taken Nonunion	18,543	23,908				
5015 Vacation Sold	134,838	138,465	271,555	265,890	265,890	264,419
5016 Vacation Sold at Retirement	109,499	81,474	211,626	254,767	254,767	254,426
5017 PEHP Vac Sold at Retirement	235,857	246,700	220,777	225,400	225,400	225,400
5020 Deferred Comp Match Union	350,840	380,123	1,009,648	1,007,630	1,007,630	1,007,574
5021 Deferred Comp Match Nonunion	114,091	122,975	238,253	164,765	164,765	333,623
5030 Volunteer Incentive/Reimburse	57,850	32,988				
5041 Severance Pay	21,667					
5054 Other/FTO Premium				1,200	1,200	1,200
5101 Vacation Relief	2,873,976	2,571,983	2,755,279	2,813,128	2,813,128	2,813,128
5102 Duty Chief Relief	192,123	184,303	286,576	277,340	277,340	277,340
5105 Sick Relief	594,545	526,984	482,972	493,113	493,113	493,113
5110 Personal Leave Relief	370,782	312,172	308,505	314,985	314,985	314,985
5115 Vacant Slot Relief	785,452	506,366				
5118 Standby Overtime	26,575	24,264	20,149	20,492	20,492	20,492
5120 Overtime Union	1,049,081	735,178	774,194	755,328	755,328	752,099
5121 Overtime Nonunion	51,839	37,668	60,474	49,202	49,202	49,202
5123 Comp Time Sold Nonunion	1,661	4,759				
5201 PERS Taxes	6,784,216	7,173,687	8,885,848	8,639,551	8,639,551	8,580,463
5203 FICA/MEDI	2,647,622	2,776,547	3,437,154	3,311,254	3,311,254	3,315,403
5206 Worker's Comp	812,588	799,459	1,159,596	1,206,894	1,206,894	1,282,565
5207 TriMet/Wilsonville Tax	231,638	247,607	315,303	299,443	299,443	299,817
5208 OR Worker's Benefit Fund Tax	13,921	14,353	32,406	32,281	32,281	32,281
5210 Medical Ins Union	4,352,432	5,001,328	5,556,532	6,389,015	6,389,015	6,389,015
5211 Medical Ins Nonunion	902,097	1,056,132	1,609,874	1,301,019	1,301,019	1,301,019
5220 Post Retire Ins Union	194,700	183,250	197,400	197,781	197,781	197,781
5221 Post Retire Ins Nonunion	93,373	90,452	99,450	92,850	92,850	92,850
5230 Dental Ins Nonunion	127,579	148,534	224,108	183,061	183,061	183,061
5240 Life/Disability Insurance	91,472	102,149	125,300	118,062	118,062	118,062
5250 Unemployment Insurance	36,099	5,320	18,000	18,000	18,000	18,000
5260 Employee Assist Insurance	7,268	12,134	11,070	11,670	11,670	11,670
5270 Uniform Allowance	123,125	107,552	192,404	189,365	189,365	189,365
5280 Physical Exams/Shots	20,151	131				
5290 Employee Tuition Reimburse	54,063	63,135	124,986	106,443	106,443	106,443
5295 Vehicle Allowance	53,999	64,757	75,120	58,800	58,800	58,800
Total Personnel Services	53,795,595	57,031,104	66,020,948	65,428,512	65,428,512	65,536,669
5300 Office Supplies	62,731	51,158	76,263	71,218	71,218	71,218
5301 Special Department Supplies	169,774	173,146	244,838	218,979	218,979	218,979

General Fund

	Actual Prior FY 2009	Actual Prior FY 2010	Budget Prior FY 2011	Budget Proposed FY 2012	Budget Approved FY 2012	Budget Adopted FY 2012
5302 Training Supplies	89,744	77,501	107,375	109,430	109,430	109,430
5303 Physical Fitness	9,472	12,515	7,000	12,000	12,000	12,000
5304 Hydrant Maintenance	7,500	5,000	5,000	1,318	1,318	1,318
5305 Fire Extinguisher	3,031	5,388	12,185	8,403	8,403	8,403
5306 Photography Supplies & Process	1,362	615	500	1,825	1,825	1,825
5307 Smoke Detector Program	5,401	3,516	4,200	6,300	6,300	6,300
5311 Haz Mat Response Materials	475		3,530	3,530	3,530	3,530
5320 EMS Supplies	215,320	239,810	266,760	332,166	332,166	332,166
5321 Fire Fighting Supplies	172,957	126,650	141,079	129,715	129,715	129,715
5323 Food Service	23,251	11,524				
5325 Protective Clothing	44,464	106,912	169,440	171,688	171,688	171,688
5330 Noncapital Furniture & Equip	139,545	88,798	159,162	171,441	171,441	171,441
5340 Software Expense/Upgrades	54,930	28,055	16,900	12,340	12,340	12,340
5350 Apparatus Fuel/Lubricants	268,397	259,704	365,805	420,100	420,100	420,100
5361 M&R Bldg/Bldg Equip & Improv	682,816	563,285	748,105	833,598	833,598	843,598
5362 UST Expense	9,618	1,622	12,000	12,360	12,360	12,360
5363 Vehicle Maintenance	471,865	438,749	524,094	521,155	521,155	521,155
5364 M&R Fire Comm Equip	42,612	11,391	32,060	47,814	47,814	47,814
5365 M&R Firefight Equip	98,797	134,926	97,660	151,910	151,910	151,910
5366 M&R EMS Equip	39,183	22,957	37,575	47,981	47,981	47,981
5367 M&R Office Equip	49,205	58,441	124,994	100,812	100,812	100,812
5368 M&R Computer Equip & Software	465,102	431,772	476,177	499,327	499,327	499,327
5400 Insurance Premium	257,762	264,282	309,050	308,650	308,650	308,650
5410 General Legal	299,966	182,477	195,055	197,600	197,600	197,600
5411 Collective Bargaining	22,111	14,127	30,000	25,000	25,000	25,000
5412 Audit & Related Filing Fees	20,798	41,525	44,185	46,000	46,000	46,000
5413 Consultant Fees	187,003	117,913	195,700	189,100	189,100	189,100
5414 Other Professional Services	439,216	505,350	761,193	469,684	469,684	469,684
5415 Printing	41,356	34,813	81,030	46,197	46,197	46,197
5416 Custodial & Bldg Services	47,837	56,271	118,300	154,263	154,263	154,263
5417 Temporary Services	124,102	258,821	279,468	164,688	164,688	164,688
5418 Trustee/Administrative Fees	13,209	22,488	22,840	33,800	33,800	33,800
5419 Chaplains Reimbursement	16,882	15,223	18,500	20,000	20,000	20,000
5420 Dispatch	1,207,347	1,342,918	1,392,222	1,527,754	1,527,754	1,527,754
5421 BOD Allowance	4,165	4,750	4,500	6,250	6,250	6,250
5430 Telephone	265,923	289,339	272,178	264,764	264,764	264,764
5432 Natural Gas	157,852	120,773	155,035	151,401	151,401	151,401
5433 Electricity	297,765	334,023	399,296	442,917	442,917	442,917
5434 Water/Sewer	95,004	102,386	130,685	129,740	129,740	129,740
5436 Garbage	42,125	46,733	56,830	46,325	46,325	46,325
5437 Cable Access	260,533	263,696	295,758	229,096	229,096	229,096
5445 Rent/Lease of Building	99,045	96,410	101,000	97,551	97,551	99,351
5450 Rental of Equip	20,327	16,045	17,830	12,135	12,135	12,135
5461 External Training	84,798	51,432	114,285	111,632	111,632	111,632
5462 Travel and Per Diem	130,459	125,315	150,186	158,810	158,810	158,810
5471 Citizen Awards	4,103	4,570	5,425	4,625	4,625	4,625

General Fund

	Actual Prior FY 2009	Actual Prior FY 2010	Budget Prior FY 2011	Budget Proposed FY 2012	Budget Approved FY 2012	Budget Adopted FY 2012
5472 Employee Recog & Awards	17,317	12,608	19,900	19,150	19,150	19,150
5473 Employ Safety Pro & Incent	9,565		13,000	13,000	13,000	13,000
5474 Volunteer Awards Banquet	7,852	7,376	9,500	9,500	9,500	9,500
5480 Community Events/Open House	16,250	14,055	16,700	22,120	22,120	22,120
5481 Community Education Materials	36,485	16,042	28,478	28,477	28,477	28,477
5482 Badges/Pencils/Handout/Hats		21				
5484 Postage UPS & Shipping	65,211	13,698	60,275	59,678	59,678	59,678
5500 Dues & Subscriptions	57,087	40,952	57,349	60,661	60,661	60,661
5501 Volunteer Assn Dues	8,000	8,000	8,000	8,000	8,000	8,000
5502 Certifications & Licensing	31,780	2,810	35,840	6,460	6,460	6,460
5570 Misc Business Exp	40,608	35,023	90,290	67,944	67,944	67,944
5571 Planning Retreat Expense	5,077	8,130	10,450	11,550	11,550	11,550
5572 Advertis/Public Notice	31,306	41,259	61,570	58,360	58,360	58,360
5573 Inventory Over/Short/Obsolete	241	(3,809)	5,500	6,000	6,000	6,000
5574 Elections Expense	126,851		65,000			
5575 Laundry/Repair Expense	80,657	96,628	105,950	127,343	127,343	127,343
Total Materials & Services	7,801,526	7,457,908	9,371,055	9,221,635	9,221,635	9,233,435
5800 Transfers Out	3,265,453	4,681,029	3,756,398	5,981,422	5,981,422	5,981,422
Total Op Transfer Out	3,265,453	4,681,029	3,756,398	5,981,422	5,981,422	5,981,422
5900 Contingency			5,669,359	5,767,600	5,767,600	5,647,643
Total Contingency			5,669,359	5,767,600	5,767,600	5,647,643
5999 Budgeted Ending Fund Balance	32,752,109	32,870,969	16,942,393	18,938,453	18,938,453	18,938,453
Total Ending Fund Bal	32,752,109	32,870,969	16,942,393	18,938,453	18,938,453	18,938,453
Total General Fund	97,614,683	102,041,01	101,760,15	105,337,62	105,337,62	105,337,62

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