

General Fund

Fund 10

FUND DESCRIPTION

The **General Fund** budget is the operations budget for the Fire District and is presented in this document by organizational totals first, followed by combined programs and departments. The individual cost centers are generally combined as they are operationally organized. Within each of the units, the following categories are presented where appropriate: **Personnel Services, Materials and Services, Capital Outlay, Debt Service, Contingency, Transfers, and Ending Fund Balance.**

BUDGET SUMMARY

Expenditures	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services	\$49,209,404	\$50,979,290	\$57,890,384	\$60,974,778
Materials and Services	6,839,888	7,307,332	9,473,079	9,060,114
Operating Transfers Out	2,664,257	2,764,125	4,631,038	5,020,016
Operating Contingency			5,682,423	5,845,071
Ending Fund Balance	26,368,346	30,880,694	14,528,291	15,841,721
Total Expenditures	\$85,081,895	\$91,931,441	\$92,205,215	\$96,741,700

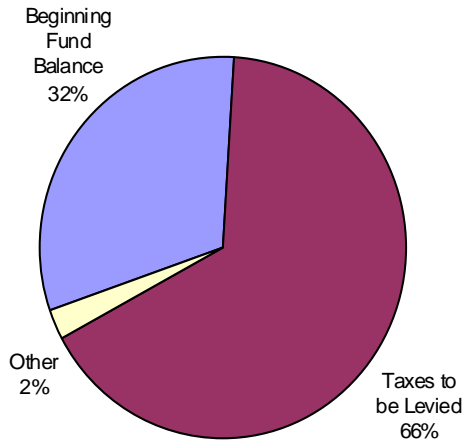
2009-10 SIGNIFICANT CHANGES

The General Fund **personnel** strength for the 2009-10 fiscal year is budgeted at **437.08** full-time equivalent positions. A net of 10.83 positions are added to the 2009-10 budget. While this may seem incongruent with the national and local economy, the District has been long planning and building reserves to add continued emergency response units to provide service to the growing population, strongly and effectively manage the District's \$77.5 million dollar capital construction program, add both Project Management staff and Facilities Technician and Administrative Assistants to ensure continued fiscal accountability, and complete projects on time and on budget. Secondly, the District has been, for many years, planning the replacement of the core financial accounting systems and in 2009-10, is beginning the in-depth period of implementation and project work over the next two years to integrate what have previously been separate and even paper-based work flow, accounting, inventory, and work order systems, among others. To ensure the most effective project management, the District has planned and budgeted to staff up behind current staff that will be deployed to the Enterprise Resource Planning (ERP) project. Because of the sheer scope of the project, almost every department is impacted and some amount of temporary staffing is reflected over the course of the project to ensure key personnel are able to leave their day-to-day jobs to work on the successful implementation of the project. And, lastly, the continued growth in the complexity of the business operations, human resources management, legal and financial risks, have created the impetus to add depth to the District's core management team such as in the Controller and Purchasing Manager positions. Positions that have been added include a total of 6.2 firefighter positions, 1.0 Controller, 1.0 Purchasing Manager, 1.0 Capital Projects Manager, 1.0 Facilities Technician, 1.0 Operations Administrative Assistant, and a 0.5 Supply Assistant, which are in part offset by a net 0.37 decrease in Fire Prevention and 0.50 decrease in a Training Officer.

Within Materials and Services, while staff has also proposed a number of temporary positions either for the course of the bond project or to provide temporary backfill to persons assigned to work on the ERP or capital bond project or just to accommodate peak staffing and project workloads while personnel continue to evaluate staffing requirements, as the District is in a continued period of staffing retirements and succession planning for the years ahead. Even with these temporary staffing needs, the District has met its goal of keeping the overall growth rate of Materials and Services to less than zero percent. This target rate was set because of sensitivity to the local and statewide economy and thereby, reduced many elective expenses.

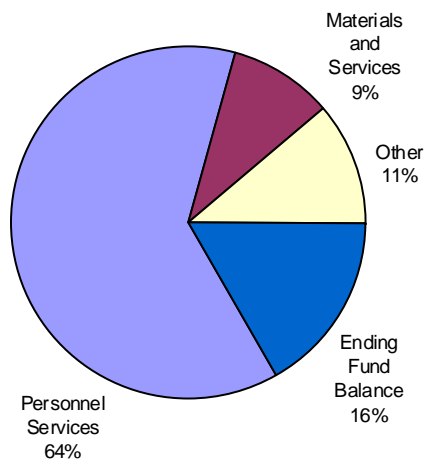
General Fund, continued

GENERAL FUND RESOURCES BY BUDGET CATEGORY



Resources	2009-10 Budget	Percent of Budget
Beginning Fund Balance	\$30,585,092	31.6%
Taxes to be Levied	63,842,289	66.0%
Previously Levied Taxes	1,090,920	1.2%
Taxes in Lieu of Property Taxes	2,857	< 0.1%
Interest on Investments	562,500	0.5%
Interest on Property Tax	40,705	< 0.1%
Contract Revenue	270,000	0.3%
Program Revenue	137,000	0.1%
Regional Hazmat Responses	5,500	< 0.1%
Special Service Charges	45,440	< 0.1%
Training Classes	54,897	< 0.1%
Rental Income	91,500	< 0.1%
Miscellaneous Revenue	13,000	< 0.1%
Total Resources	\$96,741,700	100.0%

GENERAL FUND REQUIREMENTS BY BUDGET CATEGORY



Requirements	2009-10 Budget	Percent of Budget
Personnel Services	\$60,974,778	63.0%
Materials and Services	9,060,114	9.4%
Operating Transfers Out	5,830,511	6.0%
Operating Contingency	5,845,071	5.2%
Ending Fund Balance	15,841,721	16.4%
Total Resources	\$96,741,700	100.0%

General Fund, continued

CONSOLIDATED BUDGET SUMMARY BY REQUIREMENTS FOR THE GENERAL FUND BY DIRECTORATE AND DEPARTMENTS

Requirements	Personnel Costs	Materials & Services	Other	2009-10 Budget
Administration				
Board of Directors		\$55,130		\$55,130
Fire Chief's Office	\$1,854,529	309,960		2,164,489
Total Administration	1,854,529	365,090		2,219,619
Emergency Operations				
Emergency Operations Combined	45,364,100	1,856,905		47,221,005
Emergency Medical Services	506,348	335,098		841,446
Occupational Health and Wellness	451,185	253,425		704,610
Training	1,203,975	341,924		1,545,899
External Training	19,547	36,350		55,897
Total Emergency Operations	47,545,155	2,823,702		50,368,857
Finance				
Finance	1,499,346	503,239		2,002,585
Administrative Facilities		418,555		418,555
Total Finance	1,499,346	921,794		2,421,140
Support Resources				
Human Resources	849,663	179,400		1,029,063
Civil Service	67,942	37,050		104,992
Logistics	763,856	226,640		990,496
Communications	489,435	1,798,000		2,287,435
Information Technology	1,245,621	750,593		1,996,214
Emergency Management	161,105	31,949		193,054
Fleet Maintenance	1,125,383	766,400		1,891,783
Facilities Maintenance	996,253	316,000		1,312,253
Supply	577,267	346,898		924,165
Community Services	674,220	148,680		822,900
Media Services	250,528	36,825		287,353
Fire Prevention	2,874,475	311,093		3,185,568
Total Support Resources	10,075,748	4,949,528		15,025,276
Non-Organizational				
Operating Transfers Out			\$5,020,016	5,020,016
Operating Contingency			5,845,071	5,845,071
Ending Fund Balance			15,841,721	15,841,721
Total Requirements	\$60,974,778	\$9,060,114	\$26,706,808	\$96,741,700

General Fund, continued

GENERAL FUND PERSONNEL SUMMARY

Program	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	Increase (Decrease)
Administration					
Fire Chief's Office	5.50	5.50	9.50	9.50	0.00
Total Administration	5.50	5.50	9.50	9.50	0.00
Emergency Operations					
Emergency Operations Admin.	17.00	16.00	15.00	16.00	1.00
Station 33 (Sherwood)	12.00	12.00	12.00	12.00	0.00
Station 34 (Tualatin)	12.00	12.00	12.00	14.00	2.00
Station 35 (King City)	16.00	16.00	18.00	14.00	(4.00)
Station 50 (Walnut)	0.00	8.00	8.00	12.00	4.00
Station 51 (Tigard)	21.00	21.00	21.00	24.00	3.00
Station 52 (Wilsonville)	12.00	12.00	12.00	12.00	0.00
Station 53 (Progress)	16.00	16.00	18.00	14.00	(4.00)
Station 56 (Elligsen Road)	13.00	13.00	9.00	12.00	3.00
Station 57 (Mountain Road)	9.00	9.00	9.00	9.00	0.00
Station 58 (Bolton)	12.00	12.00	12.00	12.00	0.00
Station 59 (Willamette)	9.00	9.00	9.00	12.00	3.00
Station 60 (Cornell Road)	9.00	9.00	9.00	9.00	0.00
Station 61 (Butner Road)	16.00	16.00	16.00	14.00	(2.00)
Station 62 (Aloha)	16.00	16.00	16.00	14.00	(2.00)
Station 64 (Somerset)	12.00	12.00	12.00	12.00	0.00
Station 65 (West Slope)	9.00	9.00	9.00	12.00	3.00
Station 66 (Brockman Road)	12.00	12.00	12.00	12.00	0.00
Station 67 (Farmington Road)	21.00	21.00	21.00	24.00	3.00
Station 68 (Oak Hills)	9.00	9.00	9.00	12.00	3.00
Station 69 (Cooper Mountain)	9.00	9.00	9.00	9.00	0.00
Relief Pool Personnel	36.00	36.00	45.00	36.50	(8.50)
Recruits and Instructors	7.00	9.00	4.50	6.20	1.70
Emergency Medical Services	2.00	2.00	2.00	2.00	0.00
Occupational Health and Wellness	4.00	4.00	4.00	4.00	0.00
Training	8.50	8.50	8.50	8.00	(0.50)
Total Emergency Operations	319.50	328.50	332.00	337.70	5.7
Finance					
Finance	7.00	7.00	8.50	10.50	2.00
Total Finance	7.00	7.00	8.50	10.50	2.00
Support Resources					
Human Resources	6.00	6.00	6.00	6.00	0.00
Logistics	6.00	7.00	5.00	6.00	1.00
Communications	3.00	4.00	4.00	4.00	0.00
Information Technology	7.00	9.00	9.00	9.00	0.00
Emergency Management	1.00	1.00	1.00	1.00	0.00
Fleet Maintenance	10.00	10.00	10.00	10.00	0.00
Facility Maintenance	7.00	7.00	7.00	9.00	2.00
Supply	4.25	4.50	4.50	5.00	0.50
Community Services	5.00	5.00	5.00	5.00	0.00
Media Services	2.00	2.00	2.00	2.00	0.00
Fire Prevention	22.75	22.75	22.75	22.38	(0.37)
Total Support Resources	74.00	78.25	76.25	79.38	3.13
Total Full-Time Equivalents (FTE)	406.00	419.25	426.25	437.08	10.83

NON-ORGANIZATIONAL

Operating Transfers

Transfers are made to five funds for the purpose of providing resources for those funds as depicted below:

Fund	2009-10 Budget
Apparatus Fund	\$500,000
Capital Improvements Fund	2,672,209
Emergency Management Fund	55,248
Grants Fund	320,000
Retiree Medical Insurance Stipend Fund	83,285
Property and Building Fund	1,350,000
Volunteer LOSAP Fund	39,274
Total Transfers	\$5,020,016

Operating Contingency

The Operating Contingency appropriation allows the District the ability to transfer appropriations into other appropriation categories during the year through either resolution or a supplemental budget process. The District, by law, is authorized to do so only for expenditures not anticipated or determinable at the time of budget adoption. The appropriation of Operating Contingency allows for a measure of disaster preparedness. During 2009-10, the District expects remaining contingency will revert to ending fund balance to carryover as beginning fund balance in fiscal year 2010-11.

Ending Fund Balance

The Ending Fund Balance is budgeted at \$15,841,721. While listed as a requirement, it is actually a resource for the ensuing fiscal year and cannot be expended in this fiscal year. It is the District's philosophy to provide funding for the ensuing year's requirements until levied taxes are received, which is a period of approximately five months. When calculating the budgeted ending fund balance necessary, the District includes an expectation that a percentage of budgeted funds will not be expended based upon historical expenditure ratios. It is believed the actual ending fund balance will be sufficient to provide operating reserves in the 2009-10 fiscal year.

General Fund

<i>Historical Data</i>			<i>Budget for Next Year 2009-10</i>			
Actual Second Preceding Year 2006-07	Actual First Preceding Year 2007-08	Adopted Budget This Year 2008-09	Resources	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Board
\$22,563,333	\$26,368,346	\$26,381,700	Beginning Fund Balance	\$30,585,092	\$30,585,092	\$30,585,092
925,881	1,028,297	982,267	Previously Levied Taxes	1,090,920	1,090,920	1,090,920
26,623	2,629	29,240	Taxes in Lieu of Property Tax	2,857	2,857	2,857
1,775,855	1,410,559	1,164,596	Interest on Investments	562,500	562,500	562,500
104,555	133,739	26,818	Interest on Property Tax	40,705	40,705	40,705
144,901	136,527	137,550	Program Revenue	137,000	137,000	137,000
391,130	532,307	287,900	Contract Revenue	270,000	270,000	270,000
31,170	9,597	5,500	Regional HazMat Response	5,500	5,500	5,500
92,770	50,629	37,660	Special Service Charges	45,440	45,440	45,440
54,693	47,601	81,560	Training Classes	54,897	54,897	54,897
107,080	112,705	83,950	Rental Income	91,500	91,500	91,500
239,646	641,668		Insurance Refund			
6,480	38,612		Donations and Grants			
4,824	693		Surplus Property			
73,988	53,365	21,500	Miscellaneous	13,000	13,000	13,000
26,542,929	30,567,274	29,240,241	Total Resources, Except Taxes to be Levied	32,899,411	32,899,411	32,899,411
		62,964,974	Taxes Necessary to Balance	63,842,289	63,842,289	63,842,289
58,538,966	61,364,167		Taxes Collected in Year Levied			
\$85,081,895	\$91,931,441	\$92,205,215	Total Resources	\$96,741,700	\$96,741,700	\$96,741,700

<i>Historical Data</i>			<i>Budget for Next Year 2009-10</i>			
Actual Second Preceding Year 2006-07	Actual First Preceding Year 2007-08	Adopted Budget This Year 2008-09	Resources	Proposed by Budget Officer	Proposed by Budget Officer	Proposed by Budget Officer
\$49,209,404	\$50,979,290	\$57,890,384	Personnel Services	\$60,974,778	\$60,974,778	\$60,974,778
6,839,888	7,307,332	9,473,079	Materials and Services	9,074,674	9,074,674	9,060,114
2,664,257	2,764,125	4,631,038	Operating Transfers Out	5,020,016	5,020,016	5,020,016
		5,682,423	Operating Contingency	5,830,511	5,830,511	5,845,071
26,368,346	30,880,694	14,528,291	Ending Fund Balance	15,841,721	15,841,721	15,841,721
\$85,081,895	\$91,931,441	\$92,205,215	Total Requirements	\$96,741,700	\$96,741,700	\$96,741,700

General Fund

	Actual Prior FY 2007	Actual Prior FY 2008	Budget Prior FY 2009	Budget Proposed FY 2010	Budget Approved FY 2010	Budget Adopted FY 2010
5001 Salaries & Wages Union	18,453,454	19,721,524	22,217,416	22,890,165	22,890,165	22,890,165
5002 Salaries & Wages Nonunion	5,550,226	5,857,670	7,116,941	8,142,675	8,142,675	8,142,675
5003 Vacation Taken Union	2,367,481	2,528,064	2,871,236	2,966,214	2,966,214	2,966,214
5004 Vacation Taken Nonunion	432,752	440,404	702,619	804,269	804,269	804,269
5005 Sick Leave Taken Union	624,239	611,486	892,258	928,865	928,865	928,865
5006 Sick Taken Nonunion	111,203	127,495	709			
5007 Personal Leave Taken Union	265,984	275,377				
5008 Personal Leave Taken Nonunion	47,302	51,371				
5010 Comp Taken Nonunion	10,356	16,392				
5015 Vacation Sold	126,361	127,207	268,702	290,245	290,245	290,245
5016 Vacation Sold at Retirement	93,502	113,255	266,320	222,127	222,127	222,127
5017 PEHP Vac Sold at Retirement	211,974	239,629	226,234	218,803	218,803	218,803
5020 Deferred Comp Match Union	326,265	342,108	473,466	462,958	462,958	462,958
5021 Deferred Comp Match Nonunion	108,146	115,659	236,452	237,409	237,409	237,409
5030 Volunteer Incentive/Reimburse	97,962	64,480	134,000	120,000	120,000	120,000
5101 Vacation Relief	2,109,505	2,234,168	1,966,721	2,125,385	2,125,385	2,125,385
5102 Duty Chief Relief	150,280	113,640	180,636	199,016	199,016	199,016
5105 Sick Relief	555,145	533,623	448,690	484,393	484,393	484,393
5110 Personal Leave Relief	361,951	320,756	286,607	309,414	309,414	309,414
5115 Vacant Slot Relief	347,584	634,449				
5118 Standby Overtime	28,133	25,493	19,307	19,816	19,816	19,816
5120 Overtime Union	1,065,373	788,909	969,778	871,220	871,220	871,220
5121 Overtime Nonunion	55,901	52,655	106,355	60,284	60,284	60,284
5123 Comptime Sold Nonunion	1,597	760				
5201 PERS Taxes	7,241,000	6,337,187	7,446,130	7,832,355	7,832,355	7,832,355
5203 FICA/MEDI	2,394,044	2,508,835	3,004,375	3,160,240	3,160,240	3,160,240
5206 Worker's Comp	894,713	896,929	1,024,918	955,275	955,275	955,275
5207 TriMet/Wilsonville Tax	202,212	215,119	259,227	278,339	278,339	278,339
5208 OR Worker's Benefit Fund Tax	13,824	13,940	32,967	32,890	32,890	32,890
5210 Medical Ins Union	3,533,777	4,057,378	4,553,490	5,005,243	5,005,243	5,005,243
5211 Medical Ins Nonunion	718,508	800,955	1,211,295	1,403,526	1,403,526	1,403,526
5220 Post Retire Ins Union	176,968	179,308	195,300	195,288	195,288	195,288
5221 Post Retire Ins Nonunion	74,404	76,466	90,168	94,050	94,050	94,050
5230 Dental Ins Nonunion	112,220	120,570	176,907	191,778	191,778	191,778
5240 Life/Disability Insurance	65,022	85,336	116,200	108,820	108,820	108,820
5250 Unemployment Insurance	343	28,090	33,000	18,000	18,000	18,000
5260 Employee Assist Insurance	12,146	9,695	10,720	11,670	11,670	11,670
5270 Uniform Allowance	97,305	140,638	189,438	162,566	162,566	162,566
5280 Physical Exams/Shots	59,548	64,506	15,000			
5290 Employee Tuition Reimburse	35,811	47,286	81,402	95,400	95,400	95,400
5295 Vehicle Allowance	74,880	60,480	65,400	76,080	76,080	76,080
Total Personnel Services	49,209,404	50,979,290	57,890,384	60,974,778	60,974,778	60,974,778
5300 Office Supplies	64,022	61,554	93,570	88,730	88,730	88,730
5301 Special Department Supplies	178,347	195,061	229,727	230,637	230,637	230,637
5302 Training Supplies	66,345	81,325	136,571	140,099	140,099	140,099
5303 Physical Fitness	6,276	8,751	9,500	13,000	13,000	13,000
5304 Hydrant Maintenance	2,764	3,998	7,500	5,000	5,000	5,000
5305 Fire Extinguisher	6,543	4,932	6,126	6,414	6,414	6,414
5306 Photography Supplies & Process	1,104	1,386	5,694	5,715	5,715	5,715
5307 Smoke Detector Program	7,455	451	3,000	5,500	5,500	5,500
5311 Haz Mat Materials In Area	686	1,193	1,530	1,530	1,530	1,530

General Fund

	Actual Prior FY 2007	Actual Prior FY 2008	Budget Prior FY 2009	Budget Proposed FY 2010	Budget Approved FY 2010	Budget Adopted FY 2010
5315 Haz Mat Respon Out of Area			2,040	2,040	2,040	2,040
5320 EMS Supplies	192,150	218,928	258,606	250,155	250,155	250,155
5321 Fire Fighting Supplies	155,568	163,097	179,510	213,115	213,115	213,115
5323 Food Service	20,344	31,130	42,839	33,170	33,170	33,170
5325 Protective Clothing	32,790	98,120	95,485	122,283	122,283	122,283
5330 Noncapital Furniture & Equip	83,801	112,923	139,778	122,460	122,460	122,460
5340 Software Expense/Upgrades	37,101	56,185	69,383	35,606	35,606	35,606
5350 Apparatus Fuel/Lubricants	278,840	337,580	337,486	374,076	374,076	374,076
5361 M&R Bldg/Bldg Equip & Improv	596,825	579,607	766,818	562,735	562,735	562,735
5362 UST Expense			11,300			
5363 Vehicle Maintenance	432,936	445,268	502,758	539,120	539,120	539,120
5364 M&R Fire Communic Equip	38,384	53,915	28,655	17,800	17,800	17,800
5365 M&R Firefight Equip	75,423	105,689	146,564	201,750	201,750	201,750
5366 M&R EMS Equip	19,351	17,933	34,782	35,182	35,182	35,182
5367 M&R Office Equip	45,972	46,825	75,924	80,324	80,324	80,324
5368 M&R Computer Equip & Software	441,354	436,735	529,830	539,812	539,812	539,812
5400 Insurance Premium	209,496	228,950	262,125	283,500	283,500	283,500
5410 General Legal	79,014	172,528	233,000	178,150	178,150	178,150
5411 Collective Bargaining	36,923	45,338	20,000	20,000	20,000	20,000
5412 Audit & Related Filing Fees	25,459	41,508	40,170	44,185	44,185	44,185
5413 Consultant Fees	125,751	139,185	213,700	175,700	175,700	175,700
5414 Other Professional Services	370,736	451,067	1,084,519	662,962	662,962	632,962
5415 Printing	65,794	50,043	102,794	79,591	79,591	79,591
5416 Custodial & Bldg Services	47,109	47,474	54,590	66,300	66,300	66,300
5417 Temporary Services	34,626	38,315	126,184	344,238	344,238	374,238
5418 Trustee/Administrative Fees	11,155	15,291	26,943	17,843	17,843	17,843
5419 Chaplains Reimbursement	11,208	14,364	18,500	18,500	18,500	18,500
5420 Dispatch	1,191,887	1,235,954	1,213,832	1,351,243	1,351,243	1,351,243
5421 BOD Allowance	2,650	3,550	4,200	4,500	4,500	4,500
5430 Telephone	268,117	277,185	256,107	334,593	334,593	334,593
5432 Natural Gas	143,720	145,967	126,320	156,809	156,809	156,809
5433 Electricity	274,701	287,101	312,250	327,503	327,503	327,503
5434 Water/Sewer	95,871	89,973	117,690	116,079	116,079	116,079
5436 Garbage	38,475	41,060	46,233	52,685	52,685	52,685
5437 Cable Access	201,126	217,894	277,368	282,702	282,702	282,702
5445 Rent/Lease of Building	82,673	102,453	104,050	101,152	101,152	101,152
5450 Rental of Equip	25,933	15,334	29,748	24,890	24,890	24,890
5461 External Training	75,938	88,074	169,365	135,167	135,167	135,167
5462 Travel and Per Diem	124,409	122,696	187,627	166,349	166,349	166,349
5471 Citizen Awards	1,959	2,954	3,100	2,650	2,650	2,650
5472 Employee Recog & Awards	19,596	15,166	34,175	23,850	23,850	23,850
5473 Employ Safety Pro & Incent	5,238	3,095	13,000			
5474 Volunteer Awards Banquet	500	8,303	8,200	8,200	8,200	8,200
5480 Community Events/Open House	12,241	18,043	30,080	26,455	26,455	26,455
5481 Community Education Materials	33,964	60,700	38,282	31,782	31,782	31,978
5482 Badges/Pencils/Handout/Hats			196	196	196	
5484 Postage, UPS & Shipping	42,666	40,069	74,781	56,706	56,706	56,706
5500 Dues & Subscrip	37,445	41,371	84,062	61,094	61,094	61,094
5501 Volunteer Assn Dues	8,000	8,000	8,000	8,000	8,000	8,000
5502 EMS Certification	30,255	2,535	36,680	3,890	3,890	3,890
5570 Misc Business Exp	42,669	45,772	57,786	69,221	69,221	54,661
5571 Planning Retreat Expense	5,187	6,573	13,450	7,600	7,600	7,600

General Fund

	Actual Prior FY 2007	Actual Prior FY 2008	Budget Prior FY 2009	Budget Proposed FY 2010	Budget Approved FY 2010	Budget Adopted FY 2010
5572 Advertis/Public Notice	73,293	46,242	78,181	63,621	63,621	63,621
5573 Inventory Over/Short/Obsolete	3,031	1,515	3,700	3,700	3,700	3,700
5574 Elections Expense	120,536		140,000			
5575 Laundry/Repair Expense	76,153	73,105	107,115	136,815	136,815	136,815
Total Materials and Services	6,839,888	7,307,332	9,473,079	9,074,674	9,074,674	9,060,114
5800 Transfer Out	2,664,257	2,764,125	4,631,038	5,020,016	5,020,016	5,020,016
Total Operating Transfers Out	2,664,257	2,764,125	4,631,038	5,020,016	5,020,016	5,020,016
5900 Contingency			5,682,423	5,830,511	5,830,511	5,845,071
Total Operating Contingency			5,682,423	5,830,511	5,830,511	5,845,071
5999 Budgeted Ending Fund Balance	26,368,346	30,880,694	14,528,291	15,841,721	15,841,721	15,841,721
Total Ending Fund Balance	26,368,346	30,880,694	14,528,291	15,841,721	15,841,721	15,841,721
Total General Fund	85,081,895	91,931,441	92,205,215	96,741,700	96,741,700	96,741,700